



Please ask for Rachel Lenthall
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The Chair and Members of Enterprise
and Wellbeing Scrutiny Committee

28 November 2016

Dear Councillor,

Please attend a meeting of the ENTERPRISE AND WELLBEING SCRUTINY COMMITTEE to be held on TUESDAY, 6 DECEMBER 2016 at 5.00 pm in Committee Room 3, Town Hall, Rose Hill, Chesterfield, the agenda for which is set out below.

AGENDA

Part 1(Public Information)

1. Declarations of Members' And Officers' Interests Relating To Items On The Agenda
2. Apologies for Absence
3. Cabinet Member for Housing - Progress report on Housing Policy and the Housing Revenue Account Business Plan (Pages 5 - 26)

5:05 – 5:45pm

- *Presentation to be made at the meeting.*

4. Cabinet Member for Town Centre and Visitor Economy - Progress report on the Consultation on the future of the old Queen's Park Sports Centre (Pages 27 - 80)

5:45 – 6:15pm

Chesterfield Borough Council, Town Hall, Rose Hill, Chesterfield S40 1LP

Telephone: 01246 345 345, Text: 07960 910 264, Email: info@chesterfield.gov.uk

www.chesterfield.gov.uk

5. Corporate Working Groups

6:15 – 6:25pm

Councillor Perkins, as scrutiny committee appointee to the Housing Revenue Account Business Plan steering group, to provide a verbal update from the meetings of the group, regarding the STAR Survey.

6. Scrutiny Monitoring (Pages 81 - 98)

6:25 – 6:40pm

- *Progress report of Cabinet Member for Health and Wellbeing on the Hackney Carriage Licence Limit Survey*

7. Forward Plan (Pages 99 - 100)

6:40 – 6:45pm

8. Scrutiny Project Groups

6:45 – 6:55pm

- *Progress report from Cllr Derbyshire as project group Lead Member for the Play Strategy Scrutiny Project Group.*
- *Progress report from Cllr Tricia Gilby as project group Lead Member for the Leisure, Sport and Cultural Activities Scrutiny Project Group.*

9. Work Programme (Pages 101 - 106)

6:55 – 7:00pm

10. Minutes (Pages 107 - 118)

7:00 – 7:05pm

Yours sincerely,

A handwritten signature in black ink, appearing to be 'Randy', with a stylized flourish at the end.

Local Government and Regulatory Law Manager and Monitoring Officer

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CHESTERFIELD
BOROUGH COUNCIL

HRA Business Plan

Corporate Cabinet / CMT Away Day

6th December 2016

A re-cap.....

15th March 2016 – CMT / Cabinet Away Day

‘Despite the self financing settlement several new policies announced in the Summer Budget impact on the delivery of housing services in Chesterfield and the financial viability of the HRA Business Plan’



What were those policies?

- **National Social Rent Policy**
 - Reduction in social housing rents by 1% for 4 years from April 2016 (Deferred for supported housing until April 2017)
- **Welfare Reforms**
 - Freeze on working age benefits, including the Local Housing Allowance
 - Removal of automatic entitlement to housing support for new claims in Universal Credit for 18 – 21 year olds from April 2017
 - Benefit Cap, restricting the total amount of benefits (including Housing Benefit) a household can receive to £20,000 outside of London. Introduced from 7th November 2016
 - Cap the amount of rent that Housing Benefit will cover in the social sector to the relevant Local Housing Allowance, which is the rate paid to private renters, including the Shared Accommodation Rate for single claimants under 35 who do not have dependant children (Deferred in supported housing until April 2017)

Policies continued.....

Extension of RTB to Housing Association Tenants funded by:

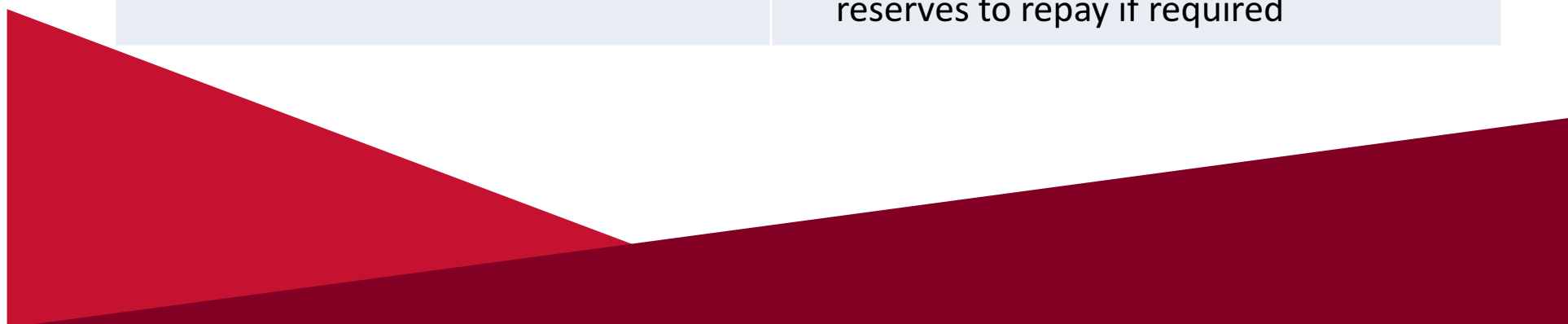
- **Disposal of Higher Value Assets**
 - Payment to Government for a financial year, reflecting the market value of higher value properties likely to become vacant, whether receipts are realised or not
 - Must consider selling our interest, however contributions could be met in part or solely by other means
- **Pay to Stay**
 - Households with an income over £31k to pay market or near market rent, with difference to social rent being returned to Treasury.
- **Review of lifetime tenancies**
 - New tenants to social housing will only be granted a fixed term flexible tenancy of between 2 to 5 years.

.....BREAKING NEWS.....

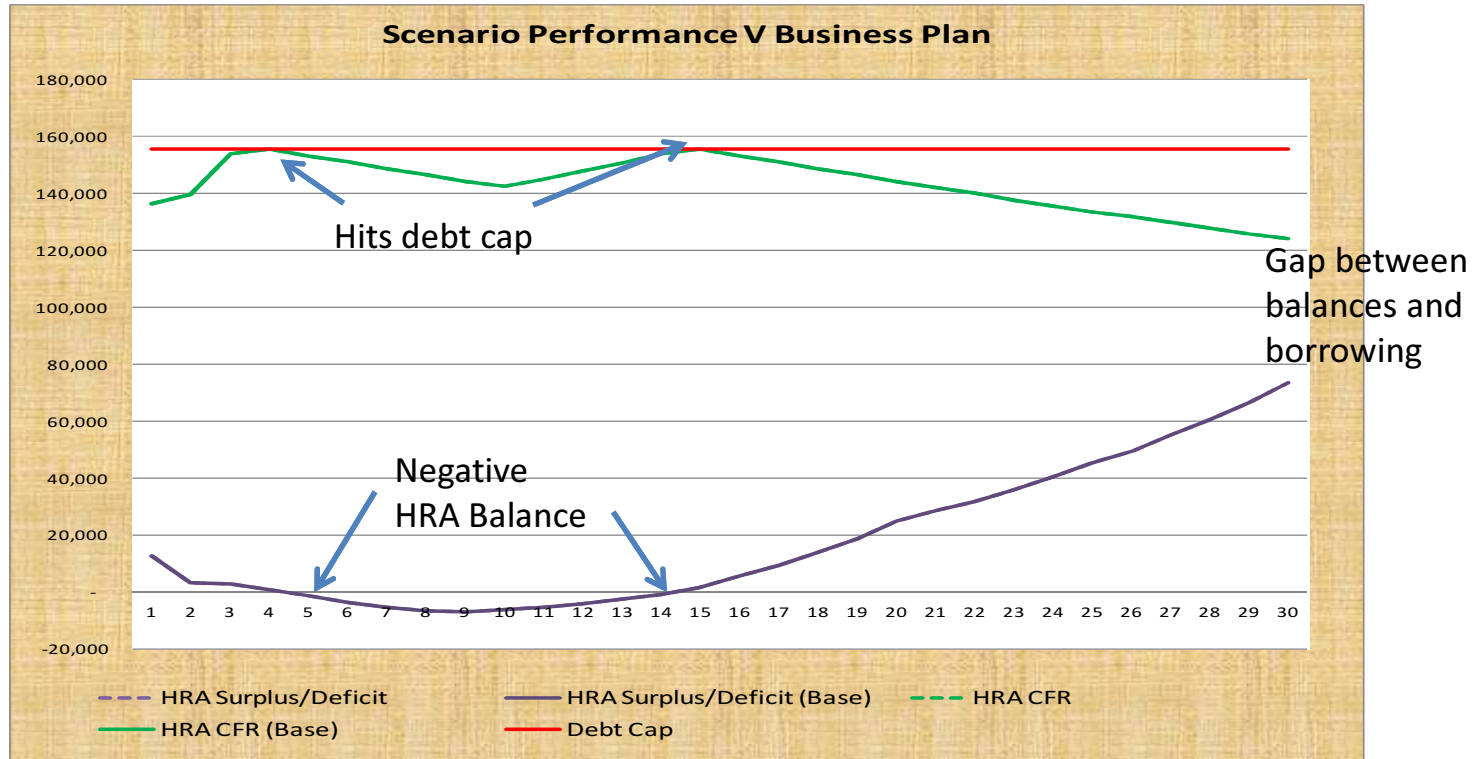


Impacts on Business Plan at March 2016

Policy effect	Impact on Business Plan
Rent loss in first four years (assuming rent rise by CPI+1% after 2020/21)	<ul style="list-style-type: none"> £10m (£172.4m over 30 years)
Maintain service / investment at current (and recommended) levels	<ul style="list-style-type: none"> Additional borrowing requirement to debt cap (£155.6m) by 2018/19 Breach minimum working balance (£3m) in 2017/18 Shortfall on capital programme £12.671m (2018/19) and £1.991m (2029/30)
Negative HRA balance	<ul style="list-style-type: none"> Negative from 2019/20 to 2028/29 (illegal)
Debt at year 30	<ul style="list-style-type: none"> £124.05m outstanding with insufficient reserves to repay if required



Business Plan at March 2016

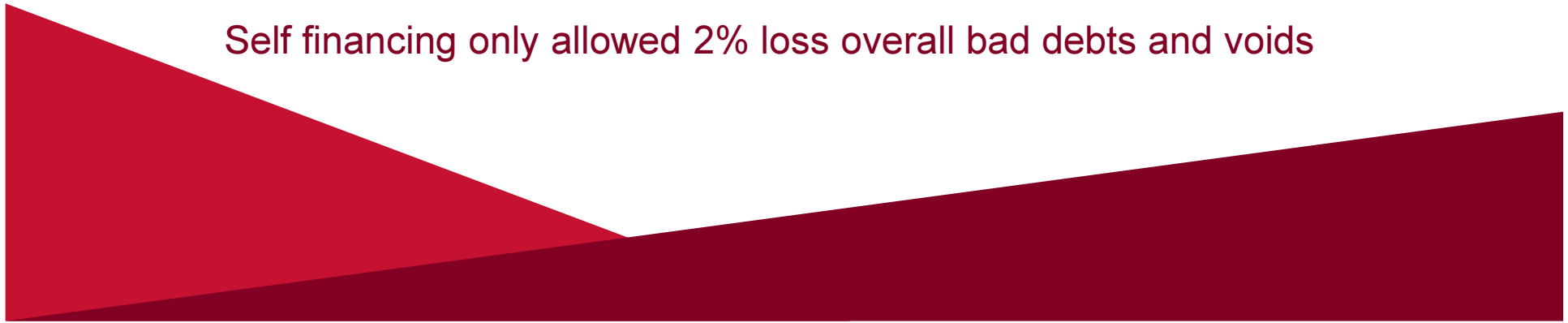


A Financially Viable Business Plan



- Requirement of Self Financing regime introduced in 2012
 - Balanced and sustainable budget which is self financing in the longer term
 - Reflects requirements of tenants
 - Reflects strategic vision and priorities of the Council
 - Cannot run at an overall deficit
- This means;
 - Collect at least 99 % of rents
 - Let at least 99% of properties
 - Maintain 100% Decent Homes
 - Increase the supply and quality of housing in Chesterfield Borough to meet current and future needs (Council Plan Priority)
 - Not going below minimum balance £3m
 - Have resources to pay down debt as required

Self financing only allowed 2% loss overall bad debts and voids

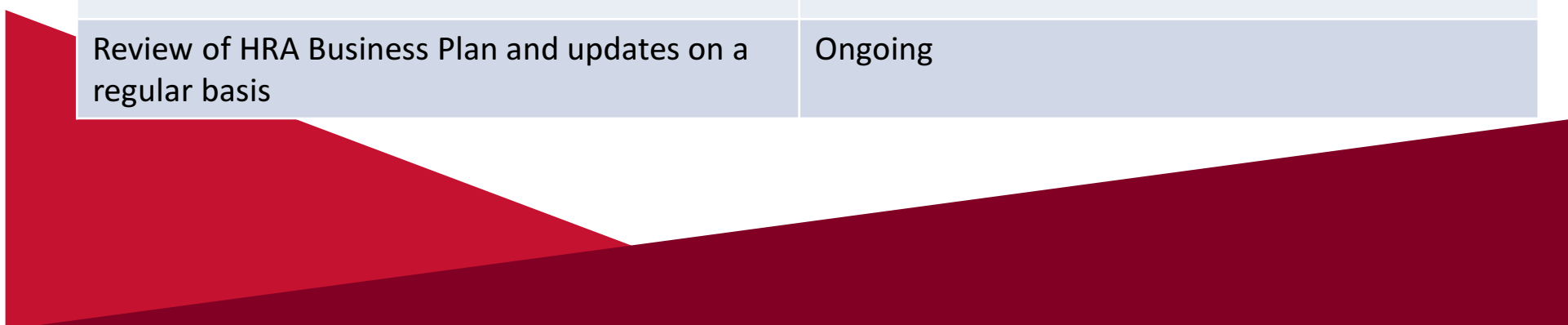


Recommendations to Cabinet May 2016

Recommendation	Current Position
That any additional borrowing required be undertaken	Facility agreed but not yet needed in 2016/17
Applying inflation to contracts at CPI instead of RPI	Implemented
Deliver a small enough new build / acquisitions programme sufficient enough to retain 1-4-1 receipts or pass them onto a RP to build on our land in exchange for nomination rights	Implemented (4 new build at Rufford Close in 2016/17 and 4 acquisitions. 5 new build at Manor Drive in 2017/18 and 4 acquisitions. Proposed partnership at former Brockwell Court resulting in 11 new build)
Re-phasing of work in the Capital Programme to include both traditional and non-traditional stock. Risk of becoming non-decent.	Completed for 2016/17 programme. Review of Repairs and Maintenance (see below) and new Stock Condition Survey commissioned
Review of the way in which we deliver future maintenance programmes including standards, procurement, structure of repairs service, performance of assets	Commissioned Savills to undertake review, 3 workshops held, 5 year investment plan developed, recommendation to reduce responsive repairs budget in line with benchmarks
Reduction in responsive repairs budget (£200,000)	Complete in 2016/17 further reduction recommended (see above)

Recommendations

Recommendation	Current Position
Review of service charges	Incremental increase to breakeven agreed in 2016/17 will fully breakeven with 2017/18 increases
Disposal of all HRA land at Linacre (£6.60m income over three years)	Marketed with General Land
Give consideration to stopping setting aside to repay debt (£2m per annum)	Consideration given by HRA Business Plan Steering Group
Establish a cross party Member and Officer Steering Group to oversee these reviews and make recommendations to changes in policy and on further efficiencies	Established July 2016 with additional Tenant Steering Group. Training on housing policy, finance and HRA Business Plan complete. Full day workshop involving both groups to develop Business Plan and recommendations
Review of HRA Business Plan and updates on a regular basis	Ongoing










Considerations by Steering Group



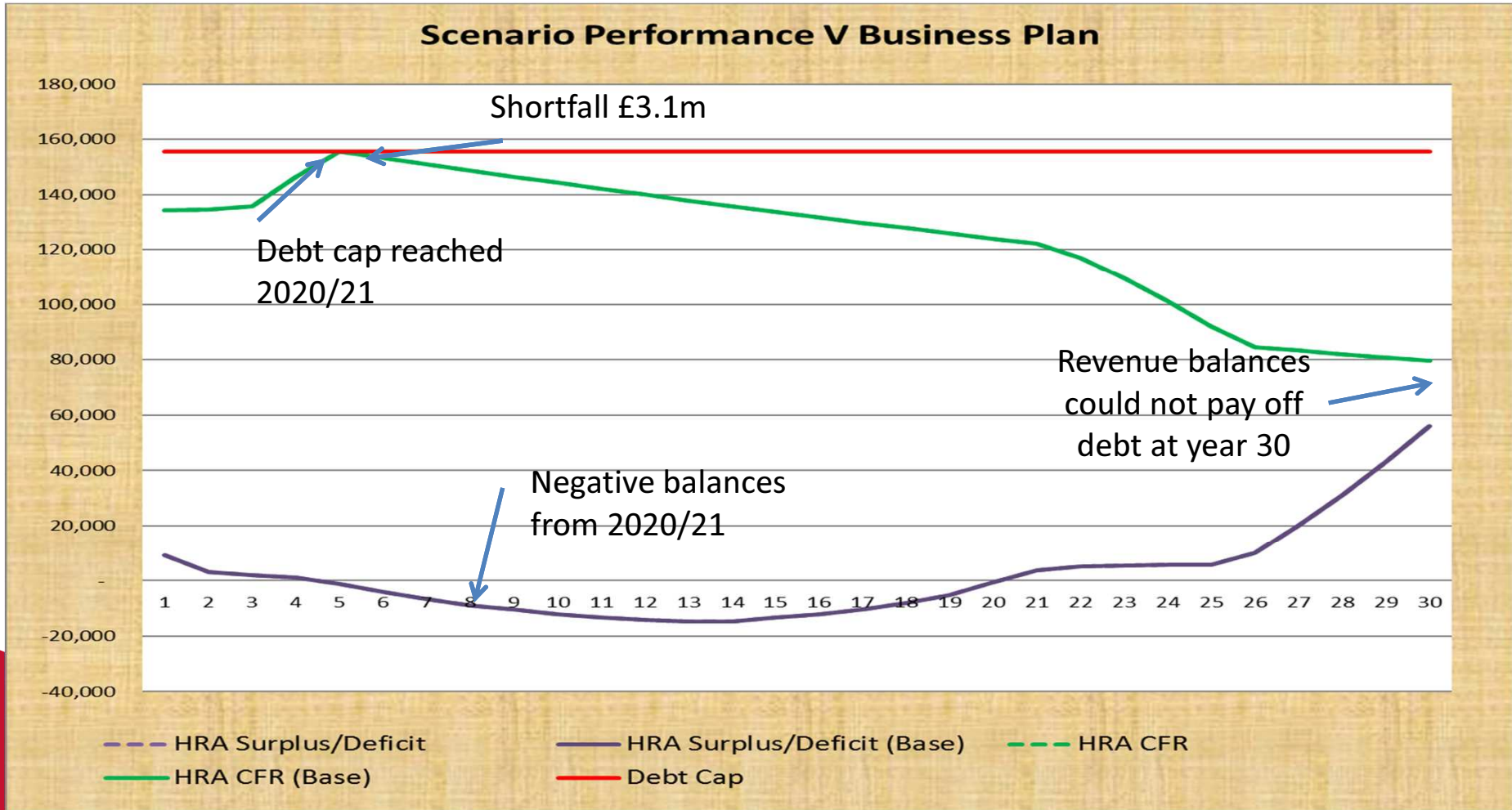
- National rent policy from April 2020 onwards – will this revert to increases at CPI plus 1%?
- Assumptions around bad debts (arrears) given roll out of universal credit, introduction of benefit cap, LHA rate, benefit freeze
- Assumptions around rent loss through voids given changes to welfare benefits, introduction of the financial assessment and residency criteria as part of allocations system impacting on the letting of one bed flats, one bed bungalows, sheltered flats and bedsits
- Areas of high spend e.g Repairs and Maintenance



Recommendations of Steering Group – Key Assumptions

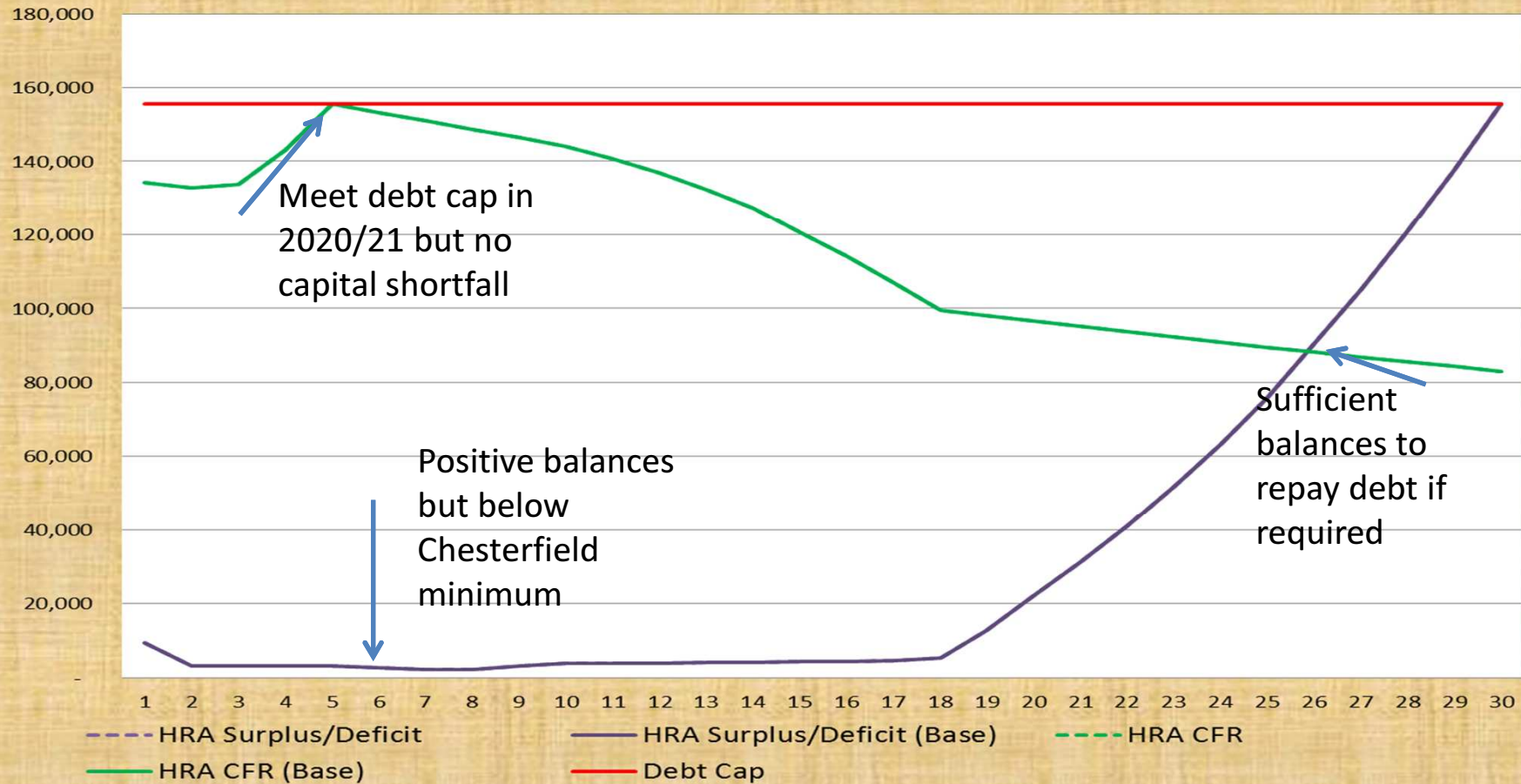
Assumption	Previous	Revised
Rent Increases post 2020/21	Increasing at CPI + 1% for life of plan	Increasing at CPI only for 4 years to 2024/25 then revert to CPI + 1% for remaining life of plan 
Voids	4.2% for 3 years reducing to 3% for the life of plan	3.5% for 2 years  3% in 2018/19  2% from 2019/20 onwards
Bad Debts	5% in 2016/17 8% in 2017/18 6% in 2018/19 5% from 2019/20 onwards	5% in 2016/17 6% in 2017/18  5% in 2018/19  4% from 2019/20 onwards 
Responsive Repairs and Cyclical Budget	A reduction of £200,000 from 2016/17 base budget in 2017/18 and no inflation until 2021/22 then CPI only	A reduction of £500,000 from 2016/17 base budget in 2017/18 and a further £500,000 from the base budget in 2018/19 and a further £500,000 from the base budget in 2019/20 plus no inflation until 2021/22 then CPI only 

Business Plan with rent increase at CPI only for 4 years post 2020/21



Business Plan with Steering Group recommendations

Scenario Performance V Business Plan



Recommendations of Steering Group – Policy Changes

• Rents and Rent Recovery

- Move to a 52 week rent year (remove ‘rent free’ weeks) to match universal credit payments and to encourage a regular payment culture. Recently implemented at York.
- Consideration to taking a bond and rent in advance
- Changes to recovery process e.g. earlier action, review criteria for action e.g. time limit or value, review of appeals process for Introductory Tenancies and Member Involvement
- Negotiate increase in rent collection rates with avarto
- Encourage tenants in receipt of universal credit to arrange direct payment to landlord to prevent them from falling into arrears
- Get all staff to take responsibility for chasing arrears at any customer contact incl call centre



• Voids and Lettings

- Decoration and carpeting of difficult to let properties, instead of decorating vouchers. The cost benefit associated with this will equate to the void loss. Explore working with college decorating students
- Marketing via Rightmove / Zoopla / Social Media / Voluntary Sector to compete with private rented sector and encourage applications from working tenants who would not previously have considered council housing
- Use Local Lettings Policies in areas of difficult to let flats to waive the 12 month residency criteria if applicants can afford to pay e.g. Bolsover and Derbyshire Dales
- Let flats to small families
- Review and make changes to the Tenants Incentive Scheme to encourage 'downsizing' to smaller accommodation

- **Voids and Lettings continued**

- Lease blocks to other local authorities with full maintenance responsibilities e.g. Bolsover and Derbyshire Dales
- Suspend CBL for certain properties and direct match tenants
- Review age criteria for former sheltered properties / older persons properties
- Consider introducing furniture packages with a service charge e.g. fully furnished, part furnished, white goods
- Flat sharing to assist people affected by LHA caps.
- Import homeless from areas with high disposable income but no accommodation e.g. London – could afford to commute
- Invest in estate environment to make difficult to let properties more desirable

• Repairs and Maintenance

- 5 year capital investment plan
- Reduce investment in related assets e.g. garages to surfacing only to prevent insurance claims
- Re-phase and delay work to Unity properties to enable another solution to be identified
- Review tenant repairing obligations e.g. Tenants taking more responsibility for own repairs and damage
- Review repair response times in line with benchmark / by appointment only
- Review Void standards e.g. health and safety works only other items via programmes. This also reduces void turnaround times
- Standard approach to removal of previous tenant's fixtures and fittings
- Mystery shopping
- Charge tenants where they fail to keep an appointment for a repair



Summary of Business Plan Positions

Measure	March 2016	May 2016 (plus rent at CPI only)	November 2016 position (including steering group recommendations)
Debt Cap breached?	Yes ✗	Yes ✗	No (only just!) ✓
Negative HRA Balances	Yes ✗	Yes ✗	No ✓
HRA Balances above minimum (£3m)	No ✗	No ✗	No ✗
Reserves to cover debt in year 30	No ✗	No ✗	Yes ✓

Other options considered to add resilience

It is important to recognise that the Business Plan can only be delivered if all of the recommended assumptions can be realised, otherwise other mitigating measures are required e.g.

- Make rent payable compulsory in rent free weeks for tenants in arrears
- Targeted rent campaigns during rent free weeks
- Reduce minimum working balance from £3m
- Stop setting aside to repay debt
- Redundancies
- Further asset rationalisation e.g. plot garage sites
- Stock Transfer!



Next Steps

- Discussion CMT / Cabinet Action Day
- Report to Cabinet with recommendations
- Further work on Repairs and Maintenance Review
- Revised Stock Condition Survey against new standards
- Consideration of Disposal of Higher Value Assets when regulations released
- Further revisions to HRA Business Plan on an ongoing and regular basis



Discussion

- In workshops please consider the following;

- Are we prepared to move to 52 week rent collection?
- Are we prepared to take a tougher stance on the collection of rental income? If so, which of the recommendations are acceptable?
- Are we prepared to let our difficult to let properties using methods not tried in Chesterfield before and / or contrary to current policy? If so which recommendations are acceptable?
- Are we prepared to consider changing our previous 'gold service standards' of repairs and maintenance whilst still meeting our obligations as a landlord, including asking tenants to do more? If so how far do we go?



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CHESTERFIELD
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Site of old Queen's Park Sports Centre

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Update

Enterprise and Wellbeing Scrutiny Committee
6th December 2016

Agenda Item 4

Demolition

- Contract awarded (R Hull Demolition) following full procurement process
- Martin Key lead CMT for this project
- Contractor taking site after Christmas; security arrangements extended
- 12 week demolition programme due to begin in January
- Provision made within capital programme

Future use



Former Queen's Park Sports Centre



This section:

Sport and leisure

Healthy Living Centre

Queen's Park Sports Centre

Membership

Group exercise timetable


Pool timetable

Thank you to everyone that took part in our consultation on plans for the site of the old Queen's Park Sports Centre on Boythorpe Road.

The consultation took place between Monday 12 September and Friday 21 October, and 583 people gave us their views.

The full results of the consultation are available below; we will now consider the responses and aim to make a decision on the future use of the site by early 2017.

[Queens Park Sports Centre Former Site Consultation Report](#)

 (pdf 1.2 MB)

- Consultation report now available on-line
 - 583 responses

Demand – ice rink

- Advice sought prior to consultation
 - a standalone ice rink, even if delivered using a low-cost design solution, is considered unlikely to be fully self-financing*
- Nearby facilities mean catchment overlaps and income levels would struggle to repay borrowing
- Anecdotal concerns from other similar facilities



Demand – preferred option

- CBC Sports Facilities Strategy (2014-2031) says capacity is

relatively constrained...increases in participation are likely to result in higher demand for training facilities and there is currently little scope to accommodate this within the existing infrastructure

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- Consultation responses
- Growth areas
- Views of sporting bodies



Next steps

- Outline business case for preferred option
- Scrutiny project group commencing in January
- Project management support in place
- Decision in principle from Cabinet (late January)
- Full business case development, including detailed stakeholder engagement
- Final decision Cabinet and Council early spring
- Planning application developed in parallel
- Begin implementation following completion of demolition

Queen’s Park Sports Centre Former Site Consultation Report

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1. Summary

Consultation format: Online and paper questionnaires. Roadshow events.
Supporting information was also available.

Questionnaire Responses: **Total 583** (Paper: 321) (Web: 262)

Date range: 12th September – 23rd October 2016

2. Introduction

Background

The purpose of the consultation was to enable the public to have a say on the future use for the site of the former Queen’s Park Sports Centre on Boythorpe Road.

The old Queen’s Park Sports Centre was built as a swimming baths in the 1960s and extended into a fuller sports centre in the 1980s. It is sited within the historic Queen’s Park, which is Grade II* listed by English Heritage due to its national significance as a park with a layout and buildings largely unchanged since it was established in the late 1880s. The site is within a wider conservation area, which together with the listed nature of the park means that a number of special planning considerations will apply to any proposals for the future use of the site.

Permission has now been given to demolish the old sports centre as it is no longer viable and for the last few years has been operating beyond its useable lifespan. The council now wishes to develop a future use for the site. Our intention is to work broadly within the current 'footprint' of the old sports centre site, keeping in place the majority of the two car parks to the north and south of the site. We have already received advice from Historic England regarding options for the future use and have also taken account of issues such as utilities and flooding risk.

Consultation content

The consultation and supporting information outlined the following:

- a set of principles which were used when considering potential uses for the site
- an opportunity for the public to express the extent of their agreement with the principles
- an opportunity to propose additional or alternative principles
- a number of uses that were ruled out, and the rationale for ruling them out
- the Council's preferred option for the development of the site
- an opportunity for the public to express the extent of their agreement with the preferred option
- an opportunity to propose an alternative use, and how it meets the principles

Consultation promotion and engagement activity

In addition to the consultation being available online and in paper format at numerous Council premises (Queen's Park Sports Centre, Healthy Living Centre, CBC Customer Service Centre, and the Town Hall reception), a number of road show events also took place where members of the public were able to view supporting information and discuss the consultation with CBC representatives.

Roadshow events:

- Chesterfield College Freshers' Fayre (20th September 2016)
- Morrisons Supermarket, Chatsworth Rd, Chesterfield (26th September 2016)
- Chesterfield Market (6th October 2016)

The consultation was also promoted in the following ways:

- The supporting information and survey link was sent to stakeholders, including local sports clubs, community groups, and governing bodies (see appendix 1 for full list of stakeholders).
- A press release was published in the Derbyshire Times and the Chesterfield Post.
- Information about the consultation was also posted on numerous occasions on the Council's Facebook and Twitter accounts.
- The consultation, supporting information, and an article was available on the Council's website.
- A video was created on the Council's You Tube channel, and this was also available on the Council's other online platforms.

3. Questionnaire results

Principles for use of the site

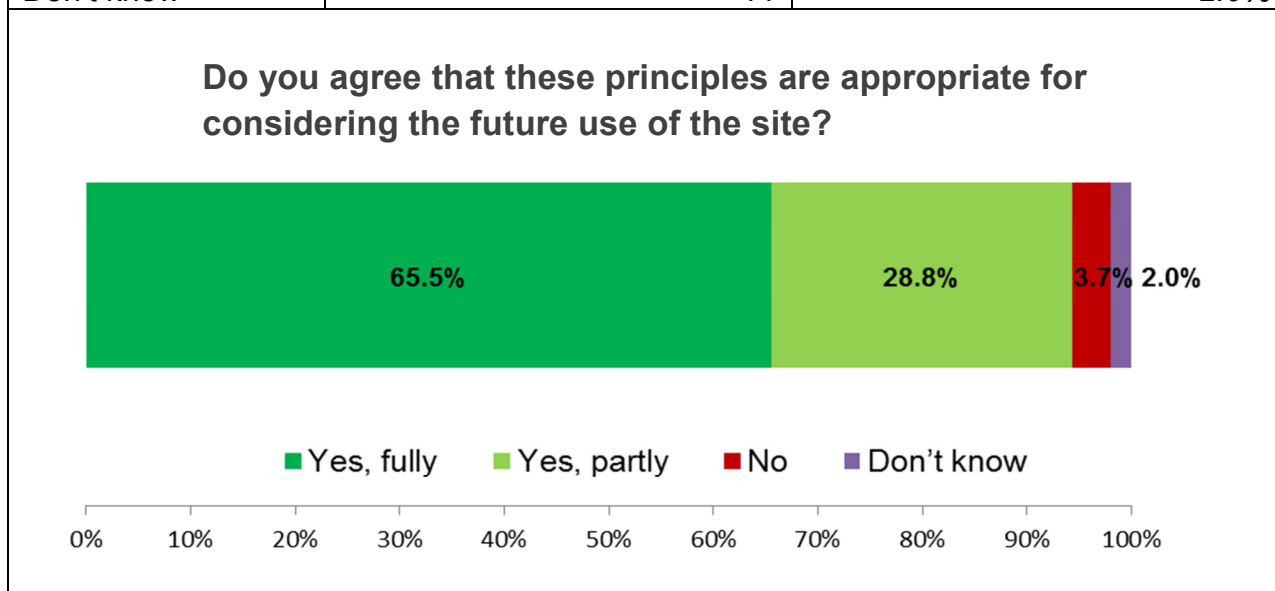
The Council has established a number of principles which we feel should be used when considering possible uses for the site. These principles are:

- *That the future use should generate an income, and not an additional cost to the Council. Due to our limited budget, an additional cost would impact on our ability to provide other services to our residents.*
- *That the use supports the priorities in the Council Plan - eg. Does it improve the quality of life for local people, support a thriving borough, and deliver value for money.*
- *That it fits within the wider site of Queen's Park and facilities in the town centre and borough*
- *That the site is well-used and provides added value for our communities, businesses and visitors. We do not want a new facility that will end up half empty due to a lack of local demand.*

Q1. Do you agree that these principles are appropriate for considering the future use of the site?

A total of 531 respondents (94.3%) indicated that they agreed that the stated principles are appropriate for considering the future use of the site. 21 respondents (3.7%) indicated no, and a further 11 respondents (2%) indicated don't know.

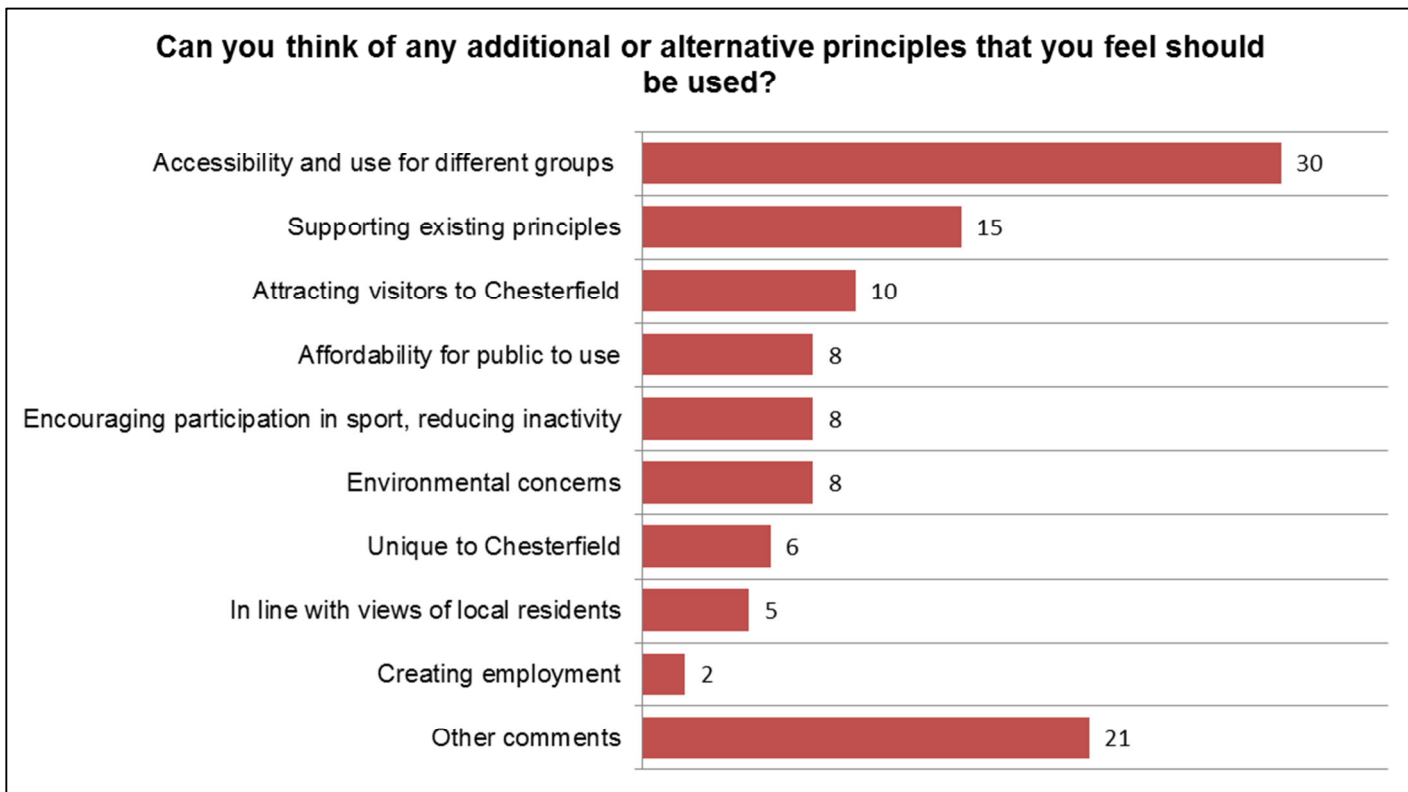
Do you agree that these principles are appropriate for considering the future use of the site?		
	<i>Number of responses</i>	<i>Percentage of responses</i>
Yes, fully	369	65.5%
Yes, partly	162	28.8%
No	21	3.7%
Don't know	11	2.0%



Q2. Can you think of any additional or alternative principles that you feel should be used?

The suggestions made in response to this question have been themed. The chart below shows the number of suggestions made under each theme. The full list of comments is available at Appendix 2.

The most common theme (30 responses) was about different groups in the community being able to access and make use of the site. A further 15 comments were made in support of existing principles, and 10 comments were made about ensuring the site attracts visitors to Chesterfield.



87 additional responses were made to question 2 which were suggestions for use of the site, rather than alternative principles. They are listed at appendix 2. Where the response is judged to be in response to question 5, and the respondent has not repeated the same response at question 5, the comment has been added to the question 5 responses.

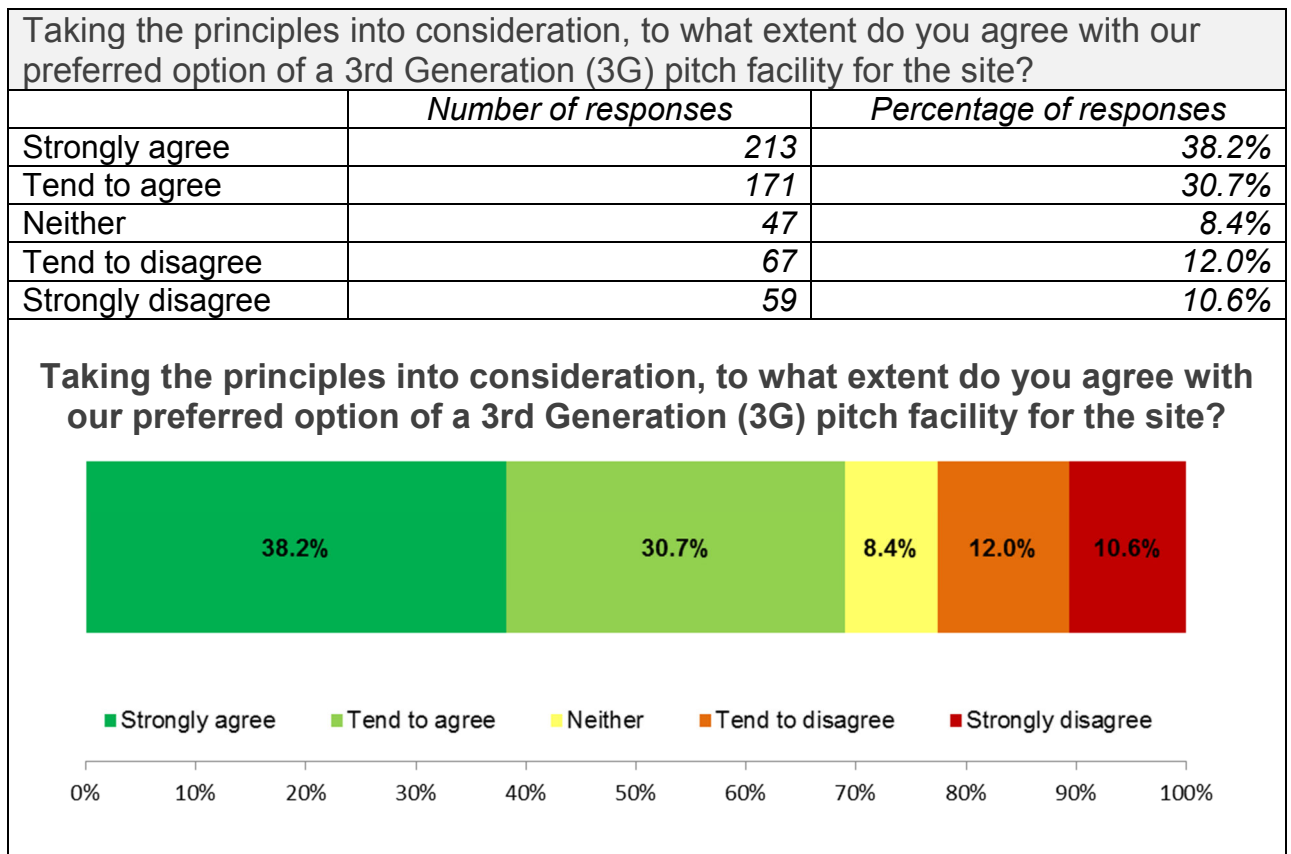
Options for future use of the site

Taking into consideration these principles, the Council has established a preferred option for the future use of the site.

Our preferred use for the former Queen's Park Sports Centre is for the development of a 3rd Generation (3G) pitch facility suitable for regular training and recreational use including sports such as soccer, mini soccer, hockey, rugby league, rugby union and athletics.

Q3. Taking the principles into consideration, to what extent do you agree with our preferred option of a 3rd Generation (3G) pitch facility for the site?

A total of 384 (68.9%) respondents indicated that they agreed with the preferred option of a 3rd Generation pitch facility. 8.4% of respondents indicated 'neither' and, a further 126 (22.6%) indicated that they disagree to some extent.

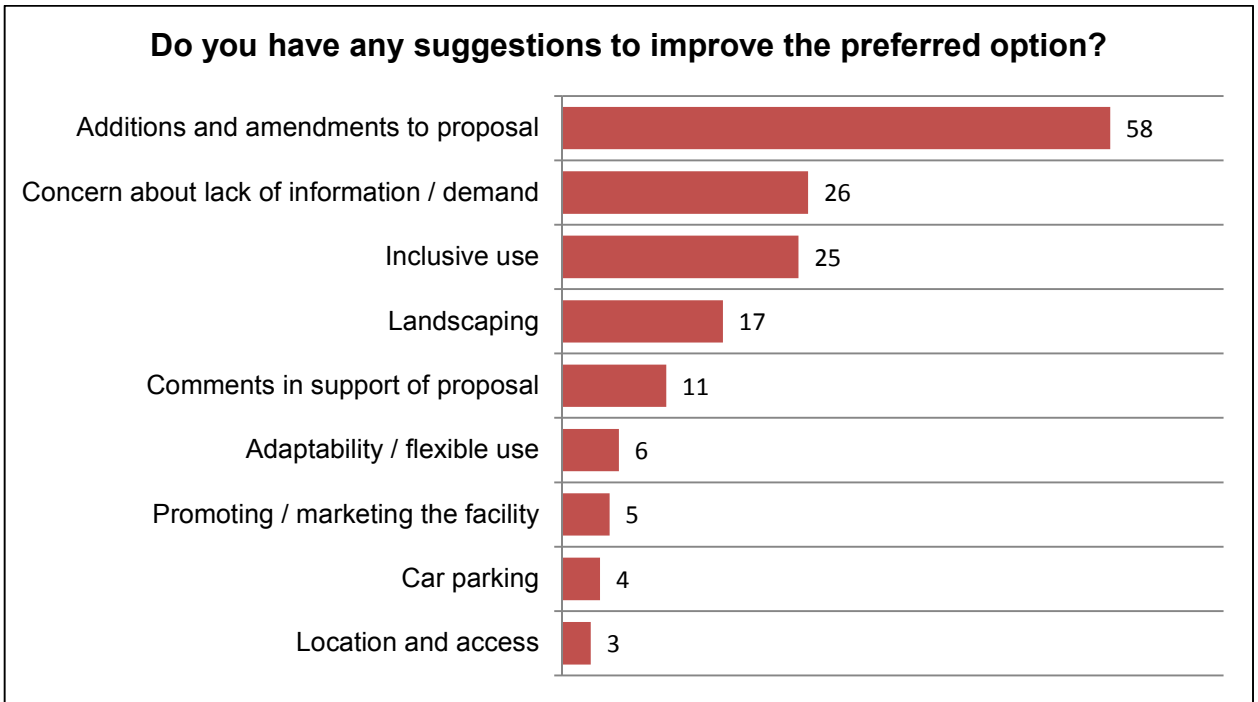


Q4. Do you have any suggestions to improve the preferred option?

The suggestions made in response to this question have been themed. The chart below shows the number of suggestions made under each theme. The full list of comments is available at Appendix 3.

A total of 58 respondents suggested amendments to the proposal including: alternative surface, additional courts, changing facilities etc. 26 respondents raised concern about

lack of information to make an informed choice, or concern about lack of demand for a 3G facility. 25 comments were made in relation to inclusive use of the site.

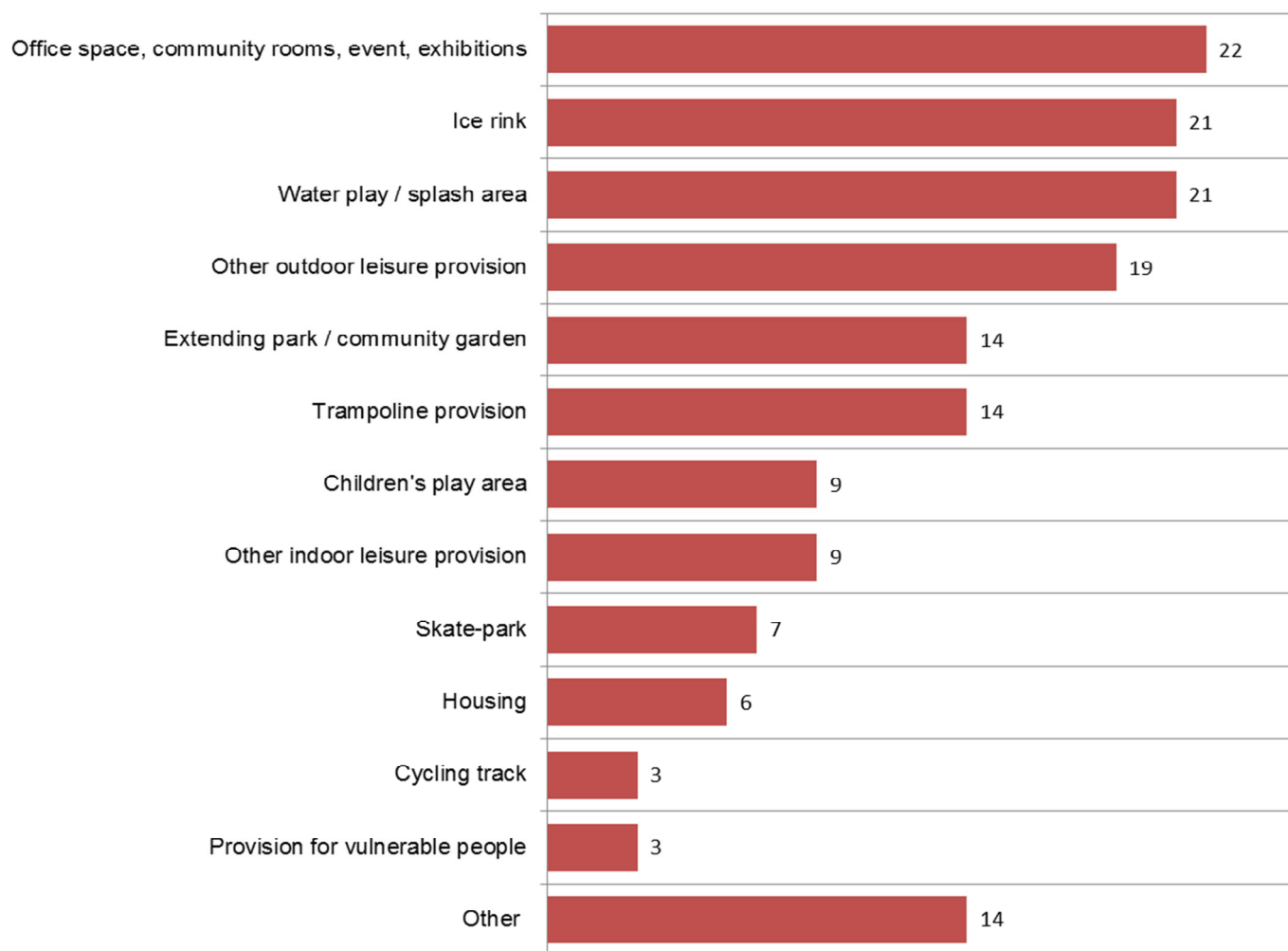


92 additional responses were made to question 4 which were alternative suggestions for use of the site, rather than amendments to the preferred option. They are listed in appendix 4. Where the response is judged to be in response to question 5, and the respondent has not repeated the same response at question 5, the comment has been added to the question 5 responses.

Q5. If you can suggest an alternative option that you feel would meet the principles, please tell us about it, and why you think it would be suitable.

The suggestions made in response to this question have been themed. Suggestions have been included irrespective of whether the reasoning or rationale for the suggestion was given. The chart below shows the number of suggestions made under each theme. The full list of comments is available at Appendix 4. The most common alternatives suggested were: office/event space, ice rink, water play, or other outdoor leisure provision.

If you can suggest an alternative option that you feel would meet the principles, please tell us about it and why you think it would be suitable.



4. Equality monitoring

Q6. Are you responding on behalf of a group or organisation?

Are you responding on behalf of a group or organisation?		
	<i>Number of responses</i>	<i>Percentage of responses</i>
Yes	50	8.9%
No	513	91.1%

If yes, which organisation:

- *British Judo Association*
- *Chesterfield and NE Derbyshire Football Focus Group*
- *Chesterfield College*
- *Chesterfield Expirees Football Club*
- *Chesterfield Hockey Club*
- *Chesterfield Ladies Football Club*
- *Chesterfield Over 60s 5 a side football*
- *Community Sports Trust CIC (Village Games)*
- *Derbyshire Police Sports Club*
- *Derbyshire Sport*
- *Derbyshire Walking Football League*
- *Dunston community*
- *England Hockey*
- *Hasland Walking Football Group*
- *Chesterfield Senior Spireites FC*
- *New Life Church*
- *Springwell Community College*

If you are responding as an individual, please tell us a little about yourself. All of these questions are optional, but they help us to ensure that we are meeting the needs of all our communities.

Q7. Your gender:

Your gender	
Male	44.6%
Female	52.7%
Transgender	0.5%
Prefer not to say	2.2%

Q8. Your age:

Your age:	
Under 16 years	13.1%
16 to 17 years	3.8%
18 to 24 years	5.7%
25 to 34 years	11.8%
35 to 44 years	16.9%
45 to 54 years	16.5%
55 to 64 years	15.1%
65 to 74 years	11.7%
75 years and over	2.5%
Prefer not to say	2.9%

Q9. Do you have a disability

Do you have a disability	
No	87.8%
Yes	7.4%
Prefer not to say	4.7%

5. Appendix 1: Stakeholder list

- *Friends of Queen's Park*
- *Chesterfield Schools Sport Partnership*
- *Chesterfield Sports Forum*
- *Active Chesterfield Group*
- *Chesterfield Health and Wellbeing Group (internal CBC group)*
- *Strategic Health and Wellbeing Group (including external partner organisations)*
- *Derbyshire Sport*
- *Sports County Governing Bodies*
- *DWLT*
- *Destination Chesterfield*
- *Chesterfield Civic Society*
- *The Gardens Trust*
- *Historic England*
- *Chesterfield College*
- *Chesterfield Football Club*
- *Chesterfield Football Forum*
- *Sport England*
- *Chesterfield Cricket Club*
- *Derbyshire Police*
- *Derbyshire Fire Service*
- *Chesterfield Community Safety Team*
- *Sure Start and Children's Centres*
- *Chesterfield Rugby Club*
- *Chesterfield Hockey Club*
- *Chesterfield Walking Football Club*
- *Chesterfield Village Games Team*
- *Chesterfield Futsal League*
- *Local walking groups*
- *Local NHS partners including Public Health*
- *Current users of the existing Multi Use Games Area (MUGA) at Queen's Park.*
- *Chesterfield Borough Council Trade Unions*
- *Groups registered with CBC Community Assemblies*

6. Appendix 2: Can you think of any additional or alternative principles that you feel should be used?

Relating to / supporting existing principles

- *Improving quality of life for local people should be the priority.*
- *Improves the health of people*
- *To contribute to improving health and widening access to healthy activity.*
- *Help improve the health and wellbeing of residents.*
- *That it provides well-being and personal development opportunities for the Chesterfield communities*
- *That it adds to and promotes public health and wellbeing*

- *That it complements the existing area.*
- *I fully agree with the proposals for the site, but feel it is important that it maintains the character of the Grade II* Listed Park and Gardens. I suggest landscaping the edges and feel the opportunity exists to improve the appearance of the park's western edge as it is currently degraded and presents an unattractive approach that does not do it justice.*
- *It should be in keeping with the Grade II* listing of the park. To develop it quickly so it isn't an eyesore.*
- *To fit in with the Victorian style Queen's Park and not be an eyesore.*
- *Fits in with Queen's Park by laws.*
- *The land should go back and be relevant to the park.*
- *That the site should retain some sign of its previous use eg plaque. That it should not become an eyesore on the edge of the beautiful park.*
- *The history of the adjacent Victorian Queen's Park should be considered and future use of the site should reflect this.*
- *That use fits with the original covenant "that the area shall be for the leisure and pleasure of the people of Chesterfield".*

About affordability for the public to use

- *Costs to the public should be appropriate and affordable.*
- *Reasonably priced facilities which are able to be used by everyone.*
- *That facilities for children under 16 should be free.*
- *Ensure wide and affordable access to the whole of the community.*
- *It should be affordable to local people*
- *There should be a small deposit*
- *Whilst it should generate income, it should also be competitively priced, to encourage public use.*

About encouraging participation in sports, competitive sports, and reducing inactivity

- *To encourage more people within the community to take up sports participation and support local sporting events.*
- *Should be for sport/recreational as was its initial use.*
- *No shops, housing. Should be for the use of the community for sport and recreation.*
- *To improve nationally competitive sports and promote sports within growing generations.*
- *Other leisure activity, roller skating, other sports*
- *The area should be developed for a wider range of sports incorporating outdoor table tennis, badminton, mini golf/pitch and put, crazy golf and outdoor trampolines and not just football, basketball, rugby, netball and hockey. Do something different particularly for the individual sports and for the age range of 7-11 to enable them to experience a wider range of sports. Visit the park in Cliff Park in Dronfield.*
- *Active positive and visible encouragement to increase girls' / women's outdoor sports*
- *In order to achieve 2 above, use for public fitness sessions improve health and fitness.*

About accessibility for different groups and safety

- *The use should address the needs of the whole community, of all age groups and physical abilities.*
- *That it should be inclusive to everyone, include a changes places facility for disabled and be fully accessible, providing facilities for all ages.*
- *Full access for disabled and impaired members of the borough also a small refreshment area?*
- *That the site is accessible for all of the community.*
- *That the new place should benefit people and should be useful to a range of people.*
- *People of all ages and genders should be treated fairly. Children and people should feel safe and happy to be in the building*
- *Facility should be made accessible to all at a low cost on certain days or off peak times*
- *More facilities for the youth of Chesterfield and younger children.*
- *Family friendly, encouraging families to get out.*
- *That is should offer opportunities for young people in the local area.*
- *That all ages are considered in the decision.*
- *A facility that can cope with users of all ages from toddler football to walking football and all active sports in between.*
- *A 3G pitch will only be used by the younger generation and mainly by males. The use should be for all ages and for males and females.*
- *There are enough sporting/fitness facilities in chesterfield. Something fun should be made here for people of all ages. Paintball, archery, Ice skating. Or maybe a small shopping centre with clothes shops etc. An archery/Paintball site would be fantastic, all ages could enjoy themselves here and keep the teenagers out of trouble. With a reasonable price to it meaning not just anyone can go in for free. Please consider this option as it would be a very fun destination and facility and means you don't have to travel too far if you're from Chesterfield as there is nothing like this here.*
- *The new facilities should be usable by all people regardless of age and sexual orientation. This is a park for all.*

- *I would like to see the old QP building to be used for the elderly population, who are socially isolated eg cared for in their own homes or for residential and nursing homes to be able to gather and make friends and share activities ie. chair based exercises, craft, mental stimulation. This could be achieved with staff who accompany the clients.*
- *It must be sports, recreation and/or leisure as well as serving the community. Affordable, especially as it is in a deprived area. Consideration to parking if the aim is to attract people from all over Chesterfield. Provide some voluntary posts to promote this activity in a structured way.*
- *To be available for all ages*
- *That it should be available and appropriate for all ages from youth to pensioners*
- *I think there should be activities for children, teenagers or older adults that can take part and enjoy their spare time. Also could have lots of nature for people to relax and learn about different types of flowers/plants. It needs to be active for everyone!*
- *The new gym is funded by the college and not all gymnasium principles have been given back to the public so why not make it into arts, craft, meditation, sauna and steam centre that can easily pay for itself and if the creations that people make are put on display, this could be a shopping art mall inviting local artists to teach all ages, possible a pottery area?*
- *Community spirit. Cultural use*
- *The facility should be aimed at families and children.*
- *To provide facilities for local schools to use, to encourage children (particularly younger ones) to engage in sport*
- *To the exclusion of no one.*
- *The development should be something exciting and different. A development that is fun for all ages.*
- *That the future development will provide a safe and friendly environment for any ages.*
- *More security cameras to see who does something wrong*

About the environment

- *Ensure it is environmentally friendly.*
- *'Green' or environmentally positive, appearance and contribution.*
- *Whatever is provided should be sustainably resourced and sustainably maintained.*
- *Ensuring Green spaces are maximised to full potential*
- *The solar power array should be kept to generate income. The site should be open and used by all.*
- *Solar installation should be saved if possible - could this be mounted on walls around the pitches?*
- *That it remains a green, environmentally friendly area and is not used for more housing or shops.*
- *That it is environmentally friendly - perhaps using environmentally friendly/sustainable materials.*

About being unique within Chesterfield

- *Does not duplicate existing services provided locally.*
- *Something not in the town at present.*

- *Offer something that is not available elsewhere*
- *The site should provide facilities which are sadly lacking in the borough*
- *That it is not a duplication of facilities already available in the town i.e. sports pitches available for hire at local schools and sports colleges!*

About attracting visitors to Chesterfield

- *Something that is fun, and will attract visitors from outside.*
- *Should draw in visitors from the surrounding area to make use of the facilities*
- *That it also brings in business and tourism from outside of Chesterfield as the gateway to the peak district.*
- *Raising the profile of Chesterfield nationally by providing a facility that would encourage more visitors to the mutual benefit of them and the people of Chesterfield.*
- *It provides additional entertainment for visitors*
- *Whatever the new thing is, it should attract people to come and enjoy it*
- *It should represent Chesterfield, and the new technology in the world*
- *It should also attract people from outside the borough in the same way the park itself does.*
- *To bring in revenue from outside town.*
- *What does it do to increase the footfall in the town, which would in turn benefit the traders and the food and drink outlets in the town, which would in turn maintain and raise the present level of employment?*

About creating employment opportunities

- *That the space provides employment opportunities*
- *Ideally the new use should provide employment even if it's seasonal.*

About being in line with the views of Chesterfield residents

- *That the use is decided by the people of Chesterfield*
- *Consider what the public want*
- *That Chesterfield people are listened to in respect of what they want*
- *Look at co-designing opportunities with the residents of Chesterfield - see what the community have ideas about.*
- *Actually speaking to the public and users of Queens Park as to what they'd actually like to see in place.*

Other comments

- *That access by public be maintained and held within public ownership.*
- *It must portray the town in a positive and forward looking way*
- *Part of the original building should be kept then used by the public, locals and visitors to Queen's Park. The council should consider funding such a project.*

- *Would be good to expand the Chesterfield museum*
- *Something that brings the community together*
- *Principles 1 and 2 supported and 3 to some extent. Principle 4 not fully supported as this may lead to a compromise particularly in principle 1 which is the most important.*
- *If the cost to the Council is outweighed by area benefits it should be considered*
- *Use of s106 monies to fund development via leisure option*
- *Availability of assistance with the development costs of the chosen solution.*
- *The proposal for another football pitch seems to have been already agreed! And it seems that nothing else will be considered. There are numerous football pitches across Chesterfield. The town doesn't have much for young people and active adults in the line of activities other than pubs! Why wouldn't an ice rink be viable? Having consulted with several young people and adults, they would use such a facility. Football can be played anywhere and people still play it whatever the weather. Bring something new to the town. Or is there a deal with a football club in the pipeline or something?*
- *I do suggest that you should involve the community and should get everyone together to donate and do social activities to gain money!*
- *I think there should be a small deposit to the activities what may be in place and some of the tax money will go to cleaning our streets and improving our surroundings.*
- *We would like to see an analysis made of the population catchment of a facility on this site focussing on their needs and also their barriers to being active. The solution to this should be reflected in whatever is being proposed and also the operation of what is proposed.*
- *But obviously the council have decided without consultation - as is the norm!!*
- *I think that it being less full of people can be a good thing for the users.*
- *Should fit with future plans and meet a need that can be anticipated into foreseeable future.*
- *Rather than not costing the council anything, the benefit vs cost should be considered. Also, providing something new, different and potentially with an impact to the town as a whole should be considered.*
- *This survey doesn't read as a consultation, rather a formality on a decision already made.*
- *Simple language*
- *I think more than one option should be given for people to vote. It appears as if the decision is already made.*
- *The proposed plan is the best option provided that the all-weather surface is suitable for playing top class hockey. See the England Hockey report on the UNSUITABILITY of 3g pitches for playing competitive hockey matches.*

87 additional responses were made to question 2 which were suggestions for use of the site, rather than alternative principles. They are listed below. Where the response is judged to be in response to question 5, and the respondent has not repeated the same response at question 5, the comment has been added to the question 5 responses.

- *Sports field, football, cricket and race track.*
- *Junior golf, cricket, crown green bowling*
- *We need an ice rink that helps save families money with the cost of having to travel to Sheffield.*

- *Athletics facilities*
- *Parties, weddings, private functions.*
- *Winter gardens, plants, trees, walks.*
- *Showering and toilet facilities plus spectator seating.*
- *Perhaps a tennis court?*
- *Ice skating*
- *The use of a changing room.*
- *Adventure play area*
- *3G pitches/4G. Football grass pitches*
- *3G/4G football pitches*
- *Ice skating rink*
- *Skate park, bike park*
- *Trampoline park, ice skating, crazy golf (something for children, be imaginative)*
- *Let's think bigger - take off the blinkers*
- *Ice skating rink, something for children*
- *Ice skating rink, roller skate area*
- *Ice skating rink*
- *Self-financing hot house, palm house, energy neutral*
- *CBC run pitches*
- *Paddling pool*
- *A community garden or simple extension of the existing park area. There should be something in place to commemorate the Leisure Centre, a statue of some sort perhaps somewhere near where the old building currently stands. It would be a shame for it to be completely forgotten as a lot of people including myself have very fond memories of the leisure centre.*
- *Could an actual running track be included in this development, as tracks have been lost recently at the new leisure centre and at Brookfield school?*
- *Housing*
- *I think that you could create added value by considering the site's proximity to Queen's Park and look to partner with chesterfield college to create a horticulture centre of excellence for the area. Additional Sporting facilities are already being developed in the borough, so to my thinking this could be duplication, taking funding away from community led schemes To my knowledge there are no other proposals for horticultural study centres in the area - so funding would be easier to obtain and open up more vocational pathways for young people*
- *Build houses on it but leave swings in place*
- *I think it should be turned into an ice rink #profit*
- *I think the people of chesterfield would benefit from an ice skating rink because we have to travel to Sheffield or Doncaster and this can be very expensive and means some of the public can't afford it. It would also be somewhere for people to socialise and have a benefit the children in the school holidays as there is nothing for them to do in chesterfield.*
- *New 3G pitches and showers etc.*
- *I think ice rink and roller booting and climbing walls should be reconsidered there is nothing for kids, teens and a lot of adults to do for fun or as a family and a multi sports pitch is only going to attract mostly men and boys, what about girls and women????*

- *A water park for children like Bakewell and Matlock*
- *A fully useable 400m athletics track should be provided as part of the plans - it is criminal that the council allowed a perfectly good facility to become derelict and then replaced it by moving the existing sports centre 100m along the road. There is no current facility within Chesterfield to allow children to get into athletics and build a lifelong interest in fitness. Local people have no option but to travel to use athletics facilities and not everyone is fortunate enough to have parents willing or able to spend hours in the car running them around. A town the size of Chesterfield should have the full range of athletic facilities and, seeing as the council decided to concrete over a perfectly functional track at the old Annexe, it should provide one that future generations of Chesterfield residents can use.*
- *Outdoor provision will mostly be used in the evenings and for Athletics, Football and Rugby it will mostly be used in the winter. If you wish to make it financially viable, indoor provision would be best suited. Depending on space, a martial arts centre or a sports hall that caters for everything would be best suited.*
- *The land should be reinstated as parkland.*
- *Build a pretty registry office instead of the old ugly one near the bus station with lovely park behind for photographs. The land left could be used for the 3G as planned.*
- *I think chesterfield would have a very high demand for an ice/roller rink and this would be an amazing place to put it, it would keep lots of young children off the streets too.*
- *An all-weather (indoor) children's activity and play area should also be considered to extend the leisure possibilities of the park area.*
- *I like the idea that part of the existing building could be used as indoor space for exhibitions, performances and fairs. This would allow for two of the pitches, and the small pavilion*
- *I think they should make a trampoline park called jump inc.*
- *Put more activities and bins for the dogs mess so you can make it cleaner and maybe more families will come and children and hopefully not mess it up but have fun*
- *Put more bins for dog poo because some people don't even clear them up, so that is why we need them.*
- *Make it a beautiful garden*
- *I think that we should add a trampoline park for all ages and maybe a three floor arcade and make the parks disabled friendly for wheelchair and crutches*
- *800 metre running track*
- *Yes I think they should add more decoration to make Queen's Park look appealing and fun. This may attract more people to come and visit.*
- *We could add a race track of any sort, petrol go karts, disabled wheel chair and bikes (BMX).*
- *Bike track*
- *It could be used as an animals place, we don't have many places for abandoned animals and for rehoming any animals as we only have a dog sanctuary and that's all I know of for taking them in and if they have no chip or don't get collected, for a price, they get put down*
- *Skate park or a 3G football pitch*
- *Ice rink*
- *I think that you should build a trampoline park which is not expensive and you can have a good time with your friends*
- *A video shop*

- *I think that it should be an older people's home because there would be more places for the elderly to go. If they live alone, then they can communicate and enjoy a rest there. I strongly feel like it should be a place for the elderly, they can also go for a walk in the park behind and see new flowers in spring and enjoy their lives.*
- *I think we should build a trampoline park for the young kids*
- *Ice rink or a trampoline park*
- *You could add a massive trampoline park*
- *I think that you should keep the park and make it a lot bigger and add some more swings, slides and a climbing frame with monkey bars etc.*
- *Athletics track or stadium*
- *A bowling green and an elderly home where they can have fun and spend time with the family.*
- *I feel like there should be a trampoline park because you have to travel a long way to get to one around here, therefore it would make it easier to go getting more people interested in the sport and more kids and families active.*
- *Expand the pool to make an outside pool so in the summer people can swim outside and still be warm!!!*
- *Athletics track*
- *Trampoline place*
- *Archery*
- *Race track*
- *I think you should add football pitches and a climbing wall, picnic benches and a running track.*
- *Maybe keep a deeper pool for aspiring swimmers / divers*
- *This site should be used for small business start-ups, offering hot desks, small unit space, office space, superb Wi-Fi and communications within the existing building on a short term use, this will create income from the existing asset and help encourage commercial set ups in the town centre. Parking for tenants should be free with easy start terms of perhaps first three months free with a 12 month tenancy agreement, deeply discounted council tax rates, and paid for reception services.*
- *Sensory garden for people with impaired sight*
- *Homeless peoples shelter (bedsits etc.)*
- *Roller Skating/Ice skating*
- *Paddling pool if it will bring more revenue to the queen's park sports centre i.e. cafe and also train in park. Matlock, Bakewell and Sheffield have got the paddling pools.*
- *We want a new play area - coffee shop - food, bar, ice cream parlour etc.*
- *Paddling pool for children of Chesterfield.*
- *Change the space into a paddling pool.*
- *Outdoor paddling pool.*
- *Chesterfield needs an exhibition hall to encourage more people to the town.*
- *Use it for raves.*
- *Ice rink*
- *I think something different would be better than sports pitches. Something that will attract visitors to that part of town. An Ice rink or a ropes course would be a good idea as they would attract people from outside the town and still generate an income.*

- *Many, but due to lack of funding you will not look at any other options*
- *A trampoline area or an ice skating rink.*
- *I think an ice rink is a good investment given how busy the Sheffield and Doncaster one is*
- *I like the idea and support it. I do think an outdoor water play area for the children would bring people back to the Queen's Park. I myself go all the way to Matlock Park because my children love the water play area so much and I know many more do. Just something to think about. I know there are running costs, but if you get money from the already suggested plan then couldn't that go towards the cost of a water play area. Parents go along with where the children want to play; it's a shame not to think about the children when redeveloping. The new swimming baths didn't take into account children, and has no fun splash area which again parents like for their children and the children want to go back too. I go to Mansfield because of this and my children want to go there. Queen's park isn't up to date with the many parks and swimming baths around, which is a shame. Please think about the children too. The Queens Park is for them too not just the adults.*

7. Appendix 3: Do you have any suggestions to improve the preferred option?

Comments in support of the proposal in general

- *I think it is an excellent idea. If affordable, it will provide valuable facilities for the community.*
- *Given the success of the Olympics I think anything to encourage the young people and give them opportunity to train and learn is beneficial to everyone.*
- *Yes, it will bring revenue to the cafe and train at Queen's Park because people will use them more.*
- *I think the proposals are an excellent idea. I run a number of football teams and trying to find suitable winter and evening training facilities in the area is extremely difficult. If there are to be two pitches, can one be solely for football with the 3G having decent length 'grass' like the existing court has, rather than the thinner type that cuts you to pieces if you fall?!*
- *It is greatly required in the town, due to lack of 3G alternatives in the area.*
- *No, this is a perfectly acceptable if not particularly inspiring use of the site.*
- *This is definitely required, the old pitch has deteriorated. Changing rooms would be beneficial.*
- *3G facilities, excellent public use at a fair price would be ideal regeneration of this site.*
- *This facility is long overdue in Chesterfield!*
- *I think 3G is a good idea. I also think a running track would be good for local schools / clubs. Tennis courts as well. Ice rink would be lovely.*
- *Could this have not been put into the new leisure centre? I think it's a good idea though.*

Amendments or additions to the 3G option

- *To include a netball court*
- *Could be used for outdoor fitness class in summer eg. circuit training*
- *Also include a running track/full athletics ie long jump, 100m, 200m, 400m, high jump etc.*
- *3G pitch and children's splash park/water play*
- *Facilities for changing/showering and spectators should also be considered. Putting in "just a pitch" whilst useable, will not cater or create an event atmosphere.*
- *It's a pretty boring option. It won't attract 'new' users; just existing pitch users will have more opportunity to use the facilities. I would suggest using just part of the site as a 3G pitch, and using the other part for something a bit different.*
- *Needs the pavilion element to allow changing facilities to be available - disabled sports considered*
- *Ensure it has suitable coverage for the winter weather, ie. Snow, rain, wind. For there to be changing rooms and toilet facilities on the site. Also, don't refer to it as soccer, we aren't American and American Football isn't as popular in the UK as the other sports listed.*
- *We need x2 3G pitches, Chesterfield Senior Spireites*
- *Incorporate changing facilities and shelter for spectators/helpers etc.*
- *Astro pitch*

- *Rather than two 3G, could have one, plus other sport provision such as a court area for tennis or netball etc.*
- *Strongly agree but not with a 3G playing surface. See England Hockey report on 3G surfaces.*
- *Provision of the 3G pitch facility is O.K. but what about toilets and any kind of changing facility nearby? I see no provision of anything of this kind on the site plan.*
- *It should be noted that competitive hockey cannot be played on a 3G pitch. England hockey have recently published an updated artificial grass surfaces policy which I will make available to the council.*
- *Consider having one 3G pitch and incorporating the rest of the site back into a green space.*
- *Improve site with more seating areas for the park, have it well integrated in the park in general, extend play area as well.*
- *As chairman of the Senior Spireites walking football group I would suggest 2 or even more 3G pitches to be provided with some changing room provision also available. This would help in developing the already growing interest in walking football for both male and females of all ages.*
- *To include a netball court or two. There are 3-4 leagues in Chesterfield alone that are short of venues.*
- *Outdoor table tennis, badminton and pitch and put to be included*
- *Mix it with indoor space, possibly in the existing sports hall*
- *Can you include some changing facilities?*
- *Maybe add a few more sports to the 3G pitch facility*
- *Make it astro turf*
- *Support or sponsor from local clubs ie CFC*
- *Changing rooms, climbing wall*
- *I agree with athletics. I think there is room behind the new centre for a pitch for other sports. I think a splash park is needed. If generating income is a worry consider an additional coffee shop/ice cream van.*
- *If it is more athletics based then this could be a great use of the land, however, there are lots of pitches in the area that can be used for football etc.*
- *Would prefer the site to be predominantly athletic based as I feel there's already enough pitches/fields etc. that are used for soccer/rugby etc.*
- *Consider adding some outdoor leisure provision eg climbing, outdoor ropes etc.*
- *Include walking football. What car parking will be available for the new centre?*
- *Have something for families to enjoy and then have the pitch, but just having a multi sports pitch isn't fair.*
- *Keep the pitches but also a water park for the younger children to encourage more families into the park.*
- *Consideration must be given to the ancillary facilities required to run this facility and how the facility will be managed. For example, toilets and changing facilities, staffing, health and safety, reducing and monitoring vandalism, etc. If the booking and management is done remotely from QPSC, how will this work in the best and most efficient way?*
- *A low cost running track on the perimeter of the pitch.*
- *Targeting disability needs for all age groups, easy wheelchair access, having a cafe to include animals to aid awareness for everyone. Inviting bird and small animal display.*

Ensuring cafe only sources local homemade produce. Perhaps Chesterfield College can provide students to staff the areas as part of their course work.

- *If funds and site permit I would suggest re-locating the toddlers play area to adjacent to the pitch, away from danger of cricket ball injury. An area similar to Hall Leys Park Matlock would be ideal.*
- *Extend park. Football 5 a side pitches, tennis courts, teen play area*
- *Running track around the outside. A children's splash park.*
- *Basketball nets and perhaps a crazy golf course for younger children.*
- *Don't see why you can't have climbing walls and high ropes too. You can charge to maintain it.*
- *Add/include tennis courts*
- *Shelter from weather*
- *That seating with back rest shall be restored within the park as a whole for the relaxation and participation in the pleasures of the open space, for those unable to chase a ball around a hard square.*
- *Add - indoor climbing facility and high ropes, cafe, facility of exhibition area, this is not provided adequately in the town.*
- *Simple exercise classes for the elderly as we have seen happening abroad would probably be welcomed. Some of the classes held at the sports centre are sometimes too taxing for some people.*
- *Outdoor leisure*
- *Consider combining with option 7 (ropes etc.) and or cycling facility*
- *Move the current small children's play area and relocate somewhere closer to the older children's park. This would make it easier for parents who have children of different ages. It would also mean that cricket matches do not affect the use of the younger children's play area.*
- *Prefer option 7 or 5, we are close to the peak district, climbing offers an indoor alternative. Climbing will be an Olympic sport from 2020.*
- *The Council should actually listen to the people for a change.*
- *Provide managed changing facilities adjacent.*
- *Covered area for spectators ie parents if a young team hires court during winter months.*
- *Suggest collaboration of some of the town with the 3G pitch. Cultural use/art/music, Indoor leisure, Outdoor leisure, Park extension.*
- *To enable other sports including cricket games/training/rounders etc. Would it be possible for the 3G to have a net type roof?*
- *Part of it could be an outdoor water area for kids such as at Bakewell and Ashbourne*
- *Add a water play area to the plan*

Relating to adaptability

- *Make sure the opportunity to adapt to future needs as they arise can be achieved.*
- *More pitches the better or flexible space for 6 a side football games at the same time.*
- *Ensure that it is the shorter 3G so that it can be used for a variety of sports.*

- *The pitches should be designed to be adjustable for the different sports and for differing team sizes by appropriate marking of the surface, division of the sports area into various sizes and provision of appropriate equipment (eg. goals). Overhead netting to avoid exit of balls would be a good idea.*
- *Perhaps something along the lines of further gymnastics facilities would be a good idea as there is also space around the new QP site for additional pitches.*
- *Try to ensure that it will be suitable for athletics, as apart from Tupton Hall School, I don't believe there is anywhere closer for athletics to be practised. This should include shot put, discus, javelin etc.*

Relating to inclusive use

- *Think about the cost of hire, to make it accessible to all.*
- *Ensure it is affordable for clubs to use. Charging excessive fees will only serve to undermine the outlined principles.*
- *It needs to be well priced and looked after. If it goes into decline and the wrong crowds use it, it will detract from the whole Queen's Park offer. Also clubs need to be signed up now to avoid being a white elephant.*
- *Make it available for private hire to generate more income*
- *The hire charges should be competitive to similar facilities in the wider Chesterfield area*
- *Only helps a small percentage of Chesterfield*
- *Needs more focus on all age groups and physical abilities. Indoor activities for pensioners would be good.*
- *Disability access.*
- *It does seem to give preference to already set up groups or clubs and does not offer anything for the individual.*
- *We need more facilities for our teenagers.*
- *We should encourage access to the new facility to all ages and abilities*
- *Preferred option will be used by older children/adults, how will younger (pre-school infants) children be served. Extending park will not incur huge extra costs as the park is already maintained. 3G training pitch will also incur costs.*
- *Limits the use to games, nothing for a wider usage.*
- *The 10-14 year age group needs targeting as these children have grown out of parks (unless it's just to 'hang around') and need a focus so that they don't roam the streets and become vulnerable.*
- *How many people will realistically benefit from 3G pitches? Not a great deal, Chesterfield needs community spirit and facilities that are family orientated perhaps something for all ages, like a trampoline park, ice skating etc. this would generate income plus open up job opportunities for many people who struggle to find work in the area*
- *Be good to have some sort of activities for children with special needs, I have an autistic son and he enjoys coming to Queen's Park but there needs to be more there for kids to do, like a soft play area or something.*
- *All aspects of the pitch facilities - access gates, surface, equipment - should be suitable for wheelchair use, eg: Wheelchair Basketball, Wheelchair Rugby, casual wheelchair exercise.*

- *No I think this use is only one selection of the community and they already have many sites to choose from.*
- *Park extension is for all. Your proposal is exclusively for young men only. The facility needs to be suitable for women/girls and older people as well. Cultural use with a café plus an all-weather play/sports area for everyone could be combined.*
- *Provided the area is supervised and there are organised activities for differing groups of age and abilities*
- *This only applies to certain age groups. All age groups need to be considered.*
- *My only concern about the preferred option is that only a very selective group of the community would get to use it. As a family with young children, this would be of no use to us. Personally, I would prefer to see an extension to the play area for the older children but I understand your reasons for your preferred option.*
- *Try to reduce unsocial behaviour.*
- *I'd prefer to see something that is going to be open to all and not just groups/clubs who predominantly seem to use similar pitch facilities. One could argue that the reasons used for discounting other schemes could be used to discount a 3G pitch - eg available in neighbouring areas.*
- *The preferred option is for a limited section of the community. How many women would use the facility? What about the young and the elderly?*

Relating to landscaping and/or environmental considerations

- *Incorporate some landscaping so the new site blends well into the existing park layout.*
- *Community garden area.*
- *External wall/fence to be in keeping with original wall/fence around Queen's Park.*
- *I feel it is important the proposed development maintains the character and appearance of the Grade II* Listed Park.*
- *Will a running track be included in the plan to replace the lost one? Trees/greenery around edge to hide from the road.*
- *I would prefer the land to be landscaped and seeing the park put back to how it was when it was first built.*
- *Park extension could be made simpler eg grass which would be low maintenance and look nicer. Retirement apartments would bring money in to the council, supporting local people.*
- *The space should fit in the park rather than be something residential*
- *I would like to see an extension of the park*
- *A solar farm should be incorporated to generate income. Maybe a private partnership could be arranged.*
- *Adequate soft landscaping and tree planting*
- *The land should be re-instated as parkland.*
- *Try and keep solar panels, maybe a high level ball barrier above nets*
- *More planting where possible to improve the visual aspect and to absorb air pollutants, Important if people are using the facilities in the open air. As more green spaces are lost it is important to include as much vegetation as possible to improve the habitat for wildlife and to improve air quality*

- *Presumably storage facilities will be needed and fencing to secure the site against vandalism. Some landscaping (maintenance needed of course) will be needed to prevent it detracting from the park. Personally, I think any pitch should be located with the new sports centre.*
- *I would prefer a park extension*

Relating to car parking

- *Needs adequate parking which could also be used by users of the new swimming pool, as parking is currently problematic at peak times.*
- *Car parking, for the use of the town centre and the new QP as there is not enough at the centre*
- *You need to ensure there is also plenty of parking for users of the facility and the new sports centre where there is not enough space*

Relating to insufficient information available and/or concern about duplication of facilities and demand

- *I want to see a closer/detailed explanation of the reasons for rejecting 5,6,and 7 above before I am prepared to support a 3G pitch facility. I also need to see more information on why/how the 3G pitch would meet the criteria in Q1.*
- *I think the 3G idea would require much more consideration. Would there be an athletic track or just football pitches? If just pitches, would it be set up like the goals centre in Sheffield? Would there be regular events? Birthday parties, leagues, cafe/bar?*
- *I think you have already decided what you are going to do with the area. Why bother to ask us? You never listen!!*
- *Will it be council controlled managed and run?*
- *There will be a number of associated ongoing costs that the council should take into consideration with a 3G pitch; such as staffing, ongoing maintenance and security from the vandalism that is quoted as happening at the old QPSC site currently. As a former 3G manager, the usage of a 3G pitch should also be taken into consideration - football is the highest user of 3G pitches, as rugby training will require shock pads (at a greater cost), whilst it is difficult to play hockey due to the un-even surface that a rubber crumb system creates (water-based / sand based pitches will only be considered for competitive hockey). I think that the plan is a good idea, and keeps with the principles employed, but maybe some more thought required before committing to the project.*
- *Lessons should be learnt from the current 3G pitch. It currently isn't maintained to the correct standards and is in a poor condition. People often play for free as there is no monitoring of the site as it is too far from the new sports centre. I would also suggest lessons are also gathered for the business case from 3G centres like Goals in Sheffield. They have multiple 5 a side pitches with leagues set up to maximise profit.*
- *You should ask the residents of the area and not take into account narrow principles. Most of the points against these options are flawed by excuse. The point about a roller / ice skating / soft play area for instance says there are already places like this in the area, Where? To get to these you have to travel many miles. Also if a provider is going to provide*

it, set out the design and requirements from the start so they do not build a shack. Finally on that if a provider is providing it, where is the cost to the area?

- I think it's an easy way out option for the council to propose the 3G pitches. I don't think they will be used as much as the council make out. Also saying that retail would take away from the town centre is not a valid concern especially with other developments like the water side and Chatsworth Road developments that have been given the go ahead. Wouldn't they also take away from the town centre?*
- When saying facilities such as ice rink or skate park would not be utilised - where is the evidence to support this?*
- I want to agree (more sporting facilities for the public are a good idea, and some of these sports are underserved in Chesterfield), but I don't know what a 3G pitch is, or how it would be an improvement on any other type of pitch. There is no explanation of this in supporting materials.*
- I do wonder if there is a massive demand for this sort of facility, it's very rare during holidays that I've seen the current pitch occupied by paying guests and I'm also concerned what implications this might have on local schools who are already renting out their facilities to supplement their budget.*
- Review how it may compete with provision at local schools such as St Mary's and Brookfield. Incorporate a cafe into the plan providing alternative services to the Fredericks Cafe.*
- No, I feel there are enough fields/sports facilities of this type already.*
- There are many pitch facilities in Chesterfield but no athletic facilities - running track etc.*
- We already have them. I personally have spoken to 50 people, and all agree. A water sport area (like the one at Matlock) would be all that was needed. Once completed there would be only minimal maintenance (I have spoken to DCC and Matlock and they say it brings thousands of visitors every year. Also a larger play area for ages 6-12+, as the small area near the cafe is only suitable for up to 5 years. But everyone knows the council have already decided what will happen.*
- If we are looking for income from the site think very carefully as to who are your target clients. That's why I refer to making it attractive to clients who require international standard facilities.*
- There are already 3G pitches at local sport academies*
- No. There are loads of pitches already in Chesterfield and even if it is a little cheaper and modern than others, it will touch far fewer people per pound spent than anything else, even if more expensive. If you can get the few clubs who benefit from it to pay for it then maybe then it will be worth it.*
- Why 'much of the same'? Creativity and pioneering activity is required..... surely we have some people on the council with those skills? The council also employed marketing personnel - use them to make a success of something. It's like no one can be bothered so let's stick 3G low maintenance courts there so not to risk upsetting anyone or doing something different that may take additional thought. The new centre was planned for long enough and has been open some time ... and 3G is as good as it gets :(*
- Chesterfield has several pitches already. Which are utilised.*
- I just think we have places like Holmebrook Valley Park for this; it will only be used by college students.*

- *We should use the existing facilities in Stand Road and Brearley Park etc. all with superb floodlit facilities that are underused. By encouraging team use of these facilities by clubs for basketball, 5 a side and even volleyball, the facilities can be used to encourage local people to get involved free. Also please offer free parking on the donut, this will ensure the top of town is re-invigorated until the development starts.*
- *Hasland Park already offers this.*
- *Thought it was a consultation, not decided already. Remove the top car park and put pitches on there. The running track and land which the new centre sits on cost to upkeep, so why cannot the new area have a cost involved in upkeep?*
- *I think the Council have gone for the cheapest, easiest option.*
- *There is already plenty of places to hire 3G pitches - Brookfield, Bolsover School, Netherthorpe School, most schools in fact get rental from them. Site would be better used for indoor leisure.*

Relating to location and access

- *This site is too close to the road for a 3G or 4G surface. In particular the full size pitch. My child plays on a similar pitch each week and the ball goes over 5 -10 times an hour. This is less so on a smaller pitch but it appears to be a forced option. Pitches are great - this site not suitable. It can be foreseen that a young person will run out to fetch a ball from the road on many occasions.*
- *Do not build these pitches, think about the few of us who do have to live opposite this new development*
- *Is there going to be a running track? If not, why? Most importantly: the old annex was practically useless to the public as it was almost always locked. If this plan goes ahead it must be open to the public from morning to evening (no one would have a problem with it being locked at night) every day. Or at least between set times.*

Relating to promoting the facility

- *Promote ownership by links to schools, clubs and users of the park and leisure centre in general.*
- *I would very much like to see the all-weather pitches used to promote girls/women's sports - netball, hockey etc. I think girls need to see more females playing sports to inspire and encourage them.*
- *Assume the pitches would generate income eg letting them for usage. Marketing to promote the pitches, package to attract key leagues and high profile events.*
- *Generate interest - reforming teams to use the facilities. Potential to pre-book slots of time and days to get people signed up.*
- *Have more events there.*

92 additional responses were made to question 4 which were alternative suggestions for use of the site, rather than amendments to the preferred option. They are listed below.

Where the response is judged to be in response to question 5, and the respondent has not repeated the same response at question 5, the comment has been added to the question 5 responses.

- *If budgets allow in the future, I would suggest a skate park - the one near B&Q is not that big and generally very busy.*
- *Roller skating. Trampolining (like the jump at Rotherham).*
- *I think the play area is very suitable for up to 5 year olds approximately, then there is nothing for 6-11 year olds. I think we need another play area for that group and a coffee shop. Sheffield has a marvellous park for families. You can spend hours there with parents sitting on rugs and keeping an eye. We are very lacking and its rubbish compared to Sheffield.*
- *Paddling pool will benefit. It will bring more revenue to cafe and train in park.*
- *Paddling pool.*
- *Outdoor paddling pool.*
- *Alternative outdoor leisure could be put onto QPSC and be run by the council, adding OED to the offerings at QPSC, generating income for the council and creating new leisure facilities for the new centre.*
- *A water fun park, like Mansfield Water Meadows or Doncaster Dome, incorporating trampolining and other fun activities for kids. There is nothing like it in the area. 3G pitches are available to hire from most schools. The new pool is good for swimmers but not for kids.*
- *An indoor area suitable for sports events, rock/pop concerts, conferences, exhibitions etc. Could also comprise bar/restaurant.*
- *Football leagues and sports bar*
- *I would have personally liked to have seen an ice rink in Chesterfield*
- *Perhaps you could add athletics facilities after destroying Queens Park Annexe. 50m indoor sprint straight? Could encourage income from athletics club - winter sports events?*
- *I think an ice rink would benefit people who cannot travel, therefore missing the opportunity.*
- *Ice rink or roller skating*
- *I was shocked to hear of the planned demolition of a building which is attractive, solar panelled and provided popular family and adult activities. The loss of the water flume was a surprise and sadness and the new pools are without it. Given that it is a done deal, shopping and housing are not needed, have many empty shops and long needy areas like Walton Works. Core tasks should be sports related, complement existing new resources and provide facilities that are not duplicated elsewhere.*
- *Already plenty of facilities for football rugby etc. Chesterfield needs something new. An indoor trampoline park such as at Rotherham. It was very busy all day and night with parties and classes from toddlers to older generation. Many people don't have transport to get to other cities for facilities such as this.*
- *Indoor cricket facility that has a roof ensuring 52 weeks a year bookings. Demand from local clubs and kids is there but there is no facility anywhere near that caters for this. It*

could double up as football, hockey but mainly would support a traditional sport that is rapidly decreasing in participants due to a lack of facilities.

- Outdoor swimming pool & paddling pool for kids, as we don't have an outdoor one for miles. Would be very popular in summer*
- To have a proper athletics running track on or around one pitch, so that athletics training can be offered with proper facilities. Would then offer the chance to hold athletic competitions and benefit from revenue raised by these.*
- Walk in pool for disabled.*
- Skating rink. Something like Doncaster Dome (skating, laser quest). Activities to keep teens occupied.*
- Health centre eg. spa/beauty/massage, also include slimming clubs. Also improve facilities for disabled people and kids play area inside and crèche.*
- In the preferred use options, athletics stands out, because there are already a number of facilities for the other sports mentioned. How many tennis courts are there in the Borough for public use?*
- Surely there is no need for these facilities, schools already have these. Provide something different, or exciting. What a shame there is not an ice rink nearby or diving boards.*
- I do not agree that there is no demand for an ice rink. I have said for years this is what the youngsters need. A lot have to travel to Sheffield at a cost. It would be a very good payer and get children off the streets and stop boredom*
- Inclusion of outdoor multi gym equipment for adults and also the possibility of a paddling pool/water site for use by young children. Retaining one of the 3G pitches as a compromise. Not all Borough residents would benefit from use of the 3G pitches.*
- We need a running track. Can you add one around the perimeter? We need athletics provision; there are already a lot of 3G pitches in Chesterfield.*
- I feel that number 6 would be the best option. A 'shed' type building isn't essential and an alternative design could easily be just as functional. Many children would benefit from these facilities and not all have the means and transport to access them in other towns.*
- Wanting something like number 6 put in place so we don't have to travel to other towns or cities. Not everyone has cars and public transport is expensive for a family.*
- Skate park for varying abilities and ages of children and young adults. Something pro cycling. Cafe, coffee shop, tea room, to create a community hub.*
- Open up to nature walks and cycle rides.*
- I do feel a skate park/board park and slopes etc. would be good for young people unable to go to other towns or unable to afford that. We must think of the young people of this town, something for them to do.*
- Cycle track/velodrome as an addition. There used to be one on QP (where cricket pitch is). Covered, therefore all-weather use.*
- I would support use of part of the site to provide social housing for younger people who would not object to and may use the sports facilities on offer.*
- A 9 hole pitch and putt golf course.*
- Add a conference hall/business venue.*
- It should include a free tennis court and concrete table tennis equipment as in Bakewell and Millhouses parks.*

- *Ice skating*
- *Outdoor volleyball area. Running track possibly with exercise stations as used abroad a lot. Outdoor gym equipment.*
- *Maybe a sand based area with volleyball net*
- *Outdoor small water park, like Bakewell, Matlock and Millhouses.*
- *Is there room for a running track? An outdoor climbing wall?*
- *Never have enough shopping centres, more home shops, kids clothes shops etc.*
- *Like the idea of some cultural use for the site. Chesterfield hasn't got an art gallery and this is missing from the town.*
- *I think it is very important that athletics is supported as the new Queen's Park replaced the old athletics track. If any athletics track was incorporated into the proposals I would change my view to "strongly agree". It is unclear at present how athletics is to be made a feature on your 3G plans.*
- *Bike park, outdoor gym*
- *Not to knock it down completely. Find funding from some source. Keep Queen's Park as the sports centre for events being held by Derbyshire teams.*
- *Children's paddling pool*
- *Nothing to do with football, shopping centre or anything apart from sport.*
- *Hotel.*
- *No idea now. You seem to have rejected most of the ideas I would have had. Skate boarding facility?*
- *Would be great to have an outdoor swimming area plus suitable for SUP canoe/kayak training.*
- *A running track, as they have been lost by Brookfield School and the new leisure centre.*
- *It's called football not soccer. Replace the tennis courts lost on the annex.*
- *An indoor activity centre with recreational facilities should not be discarded. These can be used as a good source of income if run properly. Please do not discount because of the way a building may look on the outside. Think of the benefits for the local community. People of Chesterfield do not want to go to other towns and cities for these facilities. A pavilion / bar would also be an asset to attract local sports organisations to use the facilities. Use the University of Sheffield's Graham Solley Centre as a good example of what can be achieved. A well thought out design can add to the area, not necessarily deter from it. We need to keep Chesterfield communities in Chesterfield and not let them go to other towns nearby.*
- *Indoor cricket*
- *See previous suggestions. I think this is a short sighted option which might be perceived as safe, but quite honestly is boring, given how much work is being done across the borough to develop other sites for a range of sports through community initiatives. A horticultural study centre of excellence would attract people from all over the UK, add value to Queens Park, promote Chesterfield to a wider audience (if marketed properly), capitalise on a market gap, could connect with local allotment groups, support the sustainability, environmental agenda. Is totally fundable through good partnership working, could bring in apprenticeships as well as academic qualifications, attract visitors from other areas. It looks like you've already decided, but if democracy has any power, then why not reconsider something more imaginative*

- *I don't agree with some of the discounted alternatives and would like to see this area dedicated to use by children of the borough and visitors.*
- *A purpose built high tech office building for CBC / DCC / University of Derby employees allowing Town Hall to be altered and changed to be specific for civic / weddings etc.*
- *Anything that allows kids and more precisely teenagers to play in all weathers, as since you have removed the diving boards and slide from the swimming pool they have less facilities to occupy their time.*
- *Turn it into an ice rink, everyone wants one.*
- *Keep the large pitch area and on the site of the smaller pitch area put a splash park*
- *Indoor ice skating arena, plus an option for other sports for the community. Why should people have to travel to Sheffield or Sutton for this facility?*
- *Consider a mixed use leisure complex: ice skating, roller skating, a number of indoor activities, even concerts. A company such as Sheffield International Venues would be well placed to coordinate such a venture. Providing alternative activities and developing new skills would surely be beneficial to our community both young and old and would reduce anti-social behaviour!*
- *Yes a water park.*
- *Hireable rooms for community use -- learning courses, martial arts, yoga etc.*
- *The 3G pitches will be useless for athletics and only a full 400m synthetic track will provide the facilities desperately lacking in the town.*
- *Indoor provision, you are limiting yourselves to a few sports in the area that will predominately use the facility in the winter and in the evenings. It will be dormant in the warmer seasons and also the day time.*
- *I think a multi-function venue with climbing, skating, high rope, adventure play, fitness and well-being would be far better and provide venues to a much wider range of clientele.*
- *I like the indoor provision as there is no large indoor area for large group activities such as football etc. Could be one half indoor and one half outdoor?*
- *In the short days of winter and during bad weather the children's play facilities within the park are unusable. An all-weather (indoor) children's activities and play area would be much more useful as this has been omitted from the new QP centre, something similar to that at the HLC but with the addition of swings and slides would provide an all-weather, all season option for activities.*
- *Alternative outdoor leisure provision.*
- *I'd like to see the space used to provide an indoor area for families with children, such as the one at Staveley Healthy Living Centre, which has soft play, and other facilities. This would provide an all-weather facility for families with children, forming a natural extension to the outdoor area provided by the park which surrounds it. There really is nowhere in the centre of Chesterfield which can provide this. During the winter months the park does have limited appeal for families or people looking after children (e.g. childminders)*
- *A caravan park with hook-up facilities, affiliated to the Caravan Club.*
- *The previous Queen's Park Annex site was for athletics etc. and had stood empty and unused for many years. Although could be a good idea if used for such things as archery clubs or other outdoor activities that interest a whole range of age groups.*

- *JUMP INC*
- *I would prefer to have an outdoor paddling pool, for kids , which I think would add entertainment, to the already brilliant park*
- *I think there should be a disabled home for people so that they can go and walk round and look at the views, also it should have a memorial for Queen Elizabeth*
- *Bike track*
- *I still think we should have a trampoline park too*
- *Personally I think there should be an all leisure sports track for go kart's and running and all the sports that need tracks.*
- *Trampoline park because it's for the young ones.*
- *I would prefer to have an animal petting place in Chesterfield not Sheffield like Graves Park where we can pet the animals and feed then animal food.*
- *I would prefer more of an animal zone, it would have to have grass/fake grass down and large containment places for them to go. It would be a good place for all people to go and maybe a small fee of 2 or 3 pound a person, therefore it is bringing in money and is something for all the family to do.*
- *An athletics stadium.*
- *I personally think that there should be a jump inc there for everyone, babies, kids, teenagers but put separate parts so that nobody gets hurt if the bigger kids are rough.*
- *I think they should use the money towards activities such as trampoline parks, skate-parks, waterparks and ice skating rinks.*
- *I think that there should be a trampoline park or a snow dome or go carting to get more money.*
- *Trampoline park.*
- *Better than grass.*
- *Indoor trampoline park ,outdoor swimming pool, elderly and disabled clubs and activities, pet adoption centre, toddler and children clubs, fairground, zoo, maze, ice rink.*

8. Appendix 4: If you can suggest an alternative option that you feel would meet the principles, please tell us about it, and why you think it would be suitable.

In support of preferred option / variation

- *None - this is a great idea as it will bring life into the park in the evening and will aid 'self-policing' of the park.*
- *I agree totally with the idea of the 3G pitches. There is definitely a shortage of top of the range facilities like this so I am very excited at the prospect of this.*
- *I think that 3G pitches are essential - there should be no alternative.*
- *NO - go for 3G!*
- *Exactly the same scheme but with an all-weather surface that is suitable for all sports including hockey.*
- *The mini league should be for all ages and also if it is made, always have someone supervising.*
- *I think there should be an all-weather pitch as sports can be played whatever the weather.*
- *Multi- purpose pitch suitable for all games including field hockey - not all 3G pitches can be suitable for field hockey - consult with England hockey.*
- *I would not personally use such a facility but if it is thought that it would be financially viable then it seems a good use.*

Nature and Wildlife

- *Falconry Centre/Aviary/Nature Sanctuary or ice rink.*
- *Butterfly house or some sort of greenhouse that charges admission and educates people on nature. This would be able to generate income and fit the criteria that the council has laid out.*
- *Add animal rehoming and take in.*

Athletics

- *Athletics facilities to replace the ones destroyed to build a pool - water meadows type facilities would have been better.*
- *I can see that 3G football provision is a money spinner but worry that other sports such as athletics are not being given enough attention.*
- *We lost the old athletics track where the new Queen's park is. Could include a track somewhere within the plans.*
- *An accurate 800m running track which spreads as much as it possibly can around the Old Queen's Park. It meets the principles as it would not cost the council a lot of money and fit in with the outer environment of Chesterfield as there are many leisure centres surrounding the area.*
- *I think that there should be a running track for all ages because it is keeping people fit and also it's a nice place to run with your mates. I think it should be 800m so you can have a*

good run and also it should use up as much space as possible so you can overtake in case the person in front is slower.

- *A running track or some more gymnastics centres.*
- *800 metre running track.*

Extending the park / community garden

- *A community garden/allotment, supported by local groups. Farm. Sensory garden, in keeping with current park and listed status. Build an outdoor centre for schools to learn creativity/garden skills.*
- *The park is a beautiful area, could you extend the park into gardens and walks. Other outdoor sporting activities.*
- *Trees planted as sign of new life to the area.*
- *Self-financing hot house.*
- *Think I've already done that, with a horticulture centre of excellence, students of a different discipline would come to Chesterfield and add to local economy, there is more opportunity for vocational as well as academic learning, links with and pathways into tourism industry, boosting profile of Queen's Park. There are so many other routes into Sport as a career choice I think this would be a missed opportunity to provide local people with something valued in local culture. Just because there's a government spotlight on child obesity it doesn't mean the focus should be on sport - you might think this is most fundable, but horticultural work, which is good for mental and physical health, provided by a study centre might attract more funding in the long run and more delivery partners.*
- *An open or covered arboretum.*
- *Park extension is for all. Your proposal is exclusively for young men only. The facility needs to be suitable for women/girls and older people as well. Cultural use with a café plus an all-weather play/sports area for everyone could be combined.*
- *Incorporating the park back into the green space. Understand there would be initial costs but as the park is already quite large and is very well looked after I can't see why there would be an extreme extra cost in creating a more green space. Ideally, it would be nice to see a botanical garden feature like at Sheffield but not quite as grand, I realise this would be extra cost but the council already does a good job in maintaining the park, the skills are already in place so it would be nice to see a wild garden/green space.*
- *The land should be re-instated as park land.*
- *The land should be reinstated as park land. The proposal by CBC will be yet another costly farce and place a cost-burden on the Council Tax payers for many years to come.*
- *I think the site should be returned to park as it would have been originally. Yes there will be costs for the maintenance of this but I think these could be met by existing resources by re-prioritising work schedules and the frequency of maintenance. For example I feel the frequency of grass cutting around the town hall is excessive and could be done less. Also the high maintenance flower beds which I assume are also costly could be removed and either grassed down or replaced with less high maintenance more permanent planting. If this was done across the borough I am sure the costs of maintaining the new park area could be met from existing budgets.*

- *An extension of the park would be of minimum cost. extra green space in town centre would be ideal*
- *Botanical garden type area with cafeteria, something for everyone rather than just 'sporty' people. Something different for the area and extends the park 'indoors'.*
- *Extend park. Football, 5 a side pitches, tennis courts, teen play area.*

Tennis Courts

- *Tennis court?*
- *Tennis courts*
- *Add/include tennis courts*

Skate Boarding

- *Football etc. is ok, but not everyone's cup of tea. What about the youth who like boarding etc. Consider this as an option. Not everyone is a team player.*
- *Indoor Skate-park - Currently there are little to no places that skaters can go to other than the one by the B&Q and small sites. Skateboarding is becoming quite popular and with it now featuring in the Olympics it would be good to house an indoor skate-park to give children a safe place to skate and also develop their skills*
- *Not an alternative but an addition. How about a small outdoor skate park? It would be close to the town centre (not stuck out on a dump near B&Q) so the people using it would feel part of the community. It would be of minimum cost and if you build a good one you could charge a small fee for using it.*
- *I think having a skate park would be a great thought because most riders want a new skate-park.*
- *Skate-parks, go karting and trampoline parks.*
- *I think that there should be a skate park, rock climbing.*
- *I think other sites are available for the use you suggest. I think something for the age groups 11-16 in the form of a skateboard/BMX park would benefit an age group who don't seem to be well catered for at present.*

Trampolining

- *How many people will realistically benefit from 3G pitches? Not a great deal. Chesterfield needs community spirit and facilities that are family orientated; perhaps something for all ages, like a trampoline park, ice skating etc., this would generate income plus open up job opportunities for many people who struggle to find work in the area.*
- *Trampoline park (similar to jump inc)*
- *Trampoline park? Indoor paintball centre? Ice rink and have our own ice hockey team*
- *Trampolining centre. There are a number of similar businesses in Derby and Doncaster which are very popular and keep in with the fitness, sports side of things.*
- *Jump inc.*
- *Trampoline park.*

- *A trampoline park because more money would be coming in and more people would go to the new building.*
- *Trampoline park.*
- *Well a suitable place to go to have fun is a trampoline park because you can have fun with your friends and have a nice time out.*
- *Trampolining should be there.*
- *For the kids that like to play on trampolines outdoors.*
- *There could still be the 3G pitches, just not as many, so other things such as a trampoline park could be fitted. I feel it should really be a multi-use centre so to attract a broad spectrum of families, making activities available to all. To be honest, the new leisure centre really missed the opportunity to do something great, like Barnsley metronome etc. That would have been brilliant- various activities appealing to all and would have probably attracted income from people in surrounding areas.*
- *Trampoline park or ice skating rink.*
- *Indoor trampoline park or crazy golf.*

Other indoor leisure provision

- *Indoor bowls and archery etc.*
- *Why not build dance/drama rehearsal spaces for young people working on individual/group projects. You could charge a small fee for hire of the studios and will encourage more young people to be creative.*
- *Drama, dance, performing arts studios that could be rented out and generate an income.*
- *Would a climbing wall or ten pin bowling bring in extra revenue?*
- *Paintball centre- brings in good money and gets lots of people playing and brings the community together. I play paintball competitively and I'm driving over two hours to play, but I meet thousands and thousands of people. We could put Chesterfield on the map and bring in new people to our community.*
- *There is a vast amount of space around the new site which could be utilised by building new pitches etc. but there is a lack of gymnastic and dance facilities onsite, other than the classes which aren't covered in the contract for direct debit users.*
- *Indoor bowling green - increasingly popular and not yet provided in Chesterfield. Flexible car parking area- could be used to accommodate travelling funfairs and other events.*
- *Indoor sports hall/martial arts centre/soft play area. With the above in mind you are not limiting yourselves to a few sports but catering for all.*
- *I think a multi-function venue with climbing, skating, high rope, adventure play, fitness and well-being would be far better and provide venues to a much wider range of clientele.*

Water play

- *I would like to see a splash park for children. Like Fairy Dell in Skegness or the ones in Bakewell and Matlock. Also another cafe so there is not a monopoly in QP making it prohibitively expensive. Car parking that is for the park and priced like it used to be (50p for 2 hours).*

- *Children's splash park. We don't have any in Chesterfield so it would be a fantastic addition to the park. It would fit in with the park and increase visitors too. If cost is a concern I wouldn't mind paying a small fee to use it as it's cheaper than travelling to Bakewell, Sheffield or Matlock etc. and revenue could be raised from refreshment outlets. This would not cover the whole site so a 3G pitch could still be provided.*
- *A splash park would bring visitors into the area. A reasonably priced coffee shop and ice cream van would generate income. It's currently £2.90 for one ice cream which puts me off. No building is needed; a coffee van similar to the one in Eastwood Park would work well.*
- *Outdoor splash water sprinkles etc. Something for families and children. Ice skating is a very good idea and don't see why this is not possible with good design.*
- *A small water park for the children like Bakewell and Matlock. This would encourage people to the town. We have nothing like this. Millhouses Park in Sheffield also has one. These parks get very busy.*
- *Paddling pool as at Matlock, Bakewell and Sheffield. Paddling pool facilities would be good to have at Queen's Park.*
- *Outdoor water play area for the kids, such as they have at Hall Leas Park in Matlock.*
- *I think we should add a water feature, like a walk through pool, splash area or even a fountain to the park, something like Rotherham Clifton Park has. This will bring tenants and residents together and the park will be used a lot more. I am a big believer in you have to spend a little to get a little. The footfall on the park isn't that great to be honest compared to other parks unless you can tell me otherwise? Our park is good but not great.*
- *Water features.*
- *A splash park with coffee/ice cream cabin.*
- *A water play area for the younger children which would encourage more families into the park.*
- *A water park.*
- *I visited Rintlen in Germany who had a fabulous outdoor lido complete with small paddling pool, separate whirlpool and separate high board diving pool creating a fun park experience. It was very popular for residents and tourist alike and I'm sure generated funds for the council. I'm sure using the space wisely there would also be room for an ice rink as well for the winter months? If we want to put Chesterfield on the map for tourists this is the ideal opportunity.*
- *I would prefer to have an outdoor paddling pool, for kids, which I think would add entertainment to the already brilliant park.*
- *I think a splash/wet play area would be good for children. At the moment I have to take my grandchildren to Bakewell or Matlock for one. Also a new play area for junior school children as the present one is poor.*
- *Paddling pool.*
- *A paddling pool will bring more income to Queen's park eg cafe and train. It will benefit the park.*
- *A children's splash park would add greatly to the park. It could be sponsored by local businesses to subsidise costs.*
- *I think we should have a water park like the one at Matlock. Being a mum of two boys, aged 2 and 7 and a teacher's assistant, it's obvious we need something similar and would*

become very popular like an ice rink. We have plenty of sport academies and schools aimed at sports.

- *Chesterfield would benefit from a fun pool. CBC missed a trick when building a new sports centre in not providing for the children. A fun pool would provide year-long revenue and something for the kids to do.*
- *A water play area, running cost covered by the pitches.*

Children's play area

- *I think the site should be used to promote children's play to tackle obesity and not just the few. We already have an outside pitch in Queen's Park. Should be made into a child's park age 3-12 as neither currently caters for such children.*
- *Soft play, trampoline centre, youth clubs.*
- *It's a park for the people. Can you not even put another children's playground there.*
- *Adventure play area could encourage a more interactive area for younger people. Revenue could be achieved by charging entry and from a coffee shop. An alternative to indoor soft play.*
- *Child's play area that is superior to existing offers in the area.*
- *An indoor all weather children's play area would be more useful to residents as during bad weather and the dark winter days it's not possible to use the park. It would extend the usefulness of the park throughout the year and provide more value for residents.*
- *The soft play/family centre option as mentioned in my previous comment.*
- *I think the play area is very suitable for children up to 5 years old approximately, then there is nothing for 6-11 year olds. I think we need another play area for that group and a coffee shop. Sheffield has a marvellous park for families. You can spend hours there with parents sitting on rugs and keeping an eye. We are very lacking and it is rubbish compared to Sheffield.*
- *Something should be put in place for older children, say 8-14 years. There doesn't seem to be enough recreation for them.*

Ice rink

- *Ice rink. Diving facility.*
- *As a parent of two boys I strongly feel that an ice rink is the best way forward. Storage can be built to enhance the building and painted with flowers and other things to help it blend in with the park.*
- *Ice rink in existing sports hall without swimming pool building. The ice rink next to the EIS in Sheffield is not a shed building.*
- *Ice rink. People can learn to skate. Help to get local ice hockey team.*
- *Sell land to a developer for an ice rink if you don't feel one would make a profit. Everyone I've spoken to thinks Chesterfield needs one.*
- *I would still like to see an ice rink in Chesterfield. I am sure that it would have a large enough catchment area to be financially viable. Ice Sheffield is always busy from 6.00 a.m. until late with people traveling long distances to use the facility. It would also offer a wider choice of recreational sport to the residents of Chesterfield and its surrounding areas. An*

ice rink would offer fun and exercise for all age groups, nationwide competitive sport and also revenue from parents and spectators of the various options.

- *An outdoor Ice Rink. There is not a huge amount of things to do for young people in Chesterfield and there is already a plethora of all-weather pitches and playing spaces for sports such as football and the like. An Ice Rink would give people a much needed extra option and would be used more by members of the public rather than the few on sports teams. An outdoor one could be used in summer for sports such as basketball/roller skating.*
- *Yes I think we would benefit from an ice skating rink as I explained in the other box.*
- *I do think ice skating/high rope course/climbing, would be popular but I also think a more local athletics venue (it's a long way to Tupton Hall School) would be good. Sheffield ice skating is quite a way to go but is always busy. Would be really good for the youth of Chesterfield, same with a climbing wall or similar. I am not sure how busy the high rope course is at Sheffield but the one at Scarborough is always busy! These venues are also popular for children's parties etc. so good income generation. I am upset the athletics field at Chesterfield is no longer there.*
- *An ice rink would generate income. Would improve the quality of life for young people, providing an activity. Adults could have something in Chesterfield to do other than go to the pubs. If anyone wants to go ice skating currently they have to go out of town. Generating income for another borough. Would complement the park as equally as anything else. An all-weather activity. Potential for parties, events, competitions, shows and would lure people from out of town to utilise the facility!*
- *An ice rink is what the younger generation of Chesterfield need.*
- *I believe you should ask the residents. Especially as there are ample football grounds / fields to use. If you build another one it will affect others or be affected by your own principles of being fully utilised. The only one that Chesterfield does not have is the roller/ice skating option.*
- *I cannot believe the council has discarded indoor leisure eg ice skating, roller skating option, saying demand is not there. Families and schools go to other towns eg (small Sutton in Ashfield) Doncaster, Rotherham because there is nothing in Chesterfield. Trampolining (such as the jump in Rotherham) where everyone travels to. The term shed building? Is Sutton in Ashfield a shed building? Have the council seen how other towns are so busy?*
- *I strongly feel an ice rink would be a good idea. We used to use the rink at Sutton-In Ashfield but it seemed old and dated. Doncaster Dome is quite a long way away. I believe it would be a major attraction to the people in the area.*
- *Ice skating rink, or other fun activities.*
- *Ice skating rink.*
- *An ice rink doesn't have to look like a shed. Have a look at bounce trampoline sites always extremely busy.*
- *Ice rink.*
- *When saying facilities such as ice rink or skate park would not be utilised - where is the evidence to support this? Concerns over who would bid for the proposed plan, they would want to make money - would this then make the facilities too expensive for families to actually use?*

- *I feel an ice rink would be an ideal option for this site. The dismissal of this option by the council shows very little foresight and saying a 'shed' type building is needed is downright incorrect. While it is the simplest building to house such a facility there are many examples worldwide of attractive facilities housing an ice rink. I would even suggest the existing building could be converted or adapted rather than wasting money demolishing it. Further, the building provided could have additional functions - a cafe / restaurant would be popular during daytime with park users whilst providing catering options for rink users in the evening. Further, this area is building an ice hockey tradition - Sheffield has two teams and Nottingham has one. Chesterfield could easily get in on the action forming a local rivalry and hopefully achieving national success with a modest investment. There are plenty of local businesses who could be persuaded to sponsor a team and they are relatively low cost to operate. As the game is known in the area, building a fan base would be easier than elsewhere. It could bring wider exposure to the area as well as encouraging local people to take up an activity which bring fitness benefits. Ice Sheffield is always very busy and as the Motorpoint Arena and the National Ice Centre are often used for concerts there would even be scope to host 'home' matches for the larger teams on occasion if the facility was large enough. Another benefit of this option would be to provide a facility within the borough for larger events such as concerts, exhibitions and so on. The town has very few leisure options so somewhere larger concerts and events could take place would always be a benefit. The fairly central location and local parking options would be beneficial for this sort of use of the site, as opposed to a football facility which would be better suited nearer the users.*
- *I cannot understand why a town like Chesterfield has no facilities like Sutton in Ashfield and Rotherham. We have to travel there for trampolining and ice skating. Why couldn't the council bear this in mind? It would have brought loads of visitors to the town.*

Cycling

- *I think a race track is suitable because it will be good for everyone. BMX races on Saturdays, go karts on Monday, Wednesday and Friday anytime. Disabled on Tuesdays or Thursdays and if there's enough people they could also be on Sundays.*
- *Bike track.*
- *Possibly a bike trail.*

Other outdoor leisure provision

- *Outdoor fitness equipment for adults that is suitable for use by people with mobility issues eg wheelchair users, amputees. To increase physical activity for people with low incomes that can't afford entrance fees. Cost of maintenance could be covered via exercise on prescription, grant funding. Capital expenditure could also be covered by grant funding, endowment and crowd funding.*
- *I've always felt Chesterfield lacked a crazy golf area.*
- *Something to attract visitors. Leisure complex, skating, roller skating, trampoline park.*
- *Option 7 is most suitable. The town already has numerous all weather pitches for team sports, notably at high schools, whereas it offers nothing for alternative sports. Being on the*

edge of the Peak District, a climbing wall/high rope walk would be logical, plus attract day trippers and tourists. I would disagree about option 7 being a cost. Indeed this would generate significant revenue, attracting families to the site, who additionally will spend on parking and amenities in the town.

- Outdoor swim, kayak, canoe, SUP training area, community orchard.
- An area where people, mainly younger, can enjoy outdoor activities such as zip-lines, climbing, tree walks, almost like go ape for example. Or a trampoline park, this would make such a high income as a lot of people go elsewhere out of Chesterfield and people really enjoy this. It also can be rented for gymnastics or have a separate area to be booked for the more advanced. People could book parties for children etc.
- Consider a mixed use leisure complex: ice skating, roller skating, a number of indoor activities, even concerts. A company such as Sheffield International Venues would be well placed to coordinate such a venture. Providing alternative activities and developing new skills would surely be beneficial to our community both young and old and would reduce anti-social behaviour!
- Possibly selling the site to a company who could turn the area into alternate leisure facilities...If the council do not have the funds themselves. Chesterfield NEEDS a facility such as ice skating, roller skating, high ropes, trampoline park. Something "fun" for the kids, whilst promoting healthy living, rather than them having to travel elsewhere (and where the parents have to take them).
- Re-examine the indoor/outdoor options for alternative activities. Climbing, adult soft gym, high ropes would be popular and nearest facilities are not easily accessible. Eg Climbing Works is the nearest venue in Sheffield and the travelling time deters use. Sheffield has at least 2 such facilities which are always very busy.
- A wider range of sports instead of the normal 'ball' type. Table tennis, badminton, small scale golf, trampoline, all could be used outdoors.
- Alternative outdoor leisure provision.
- My proposal for a Caravan Club affiliated caravan site has a range of potential benefits: 1. It could be supervised by staff at the new leisure centre, thereby incurring few ongoing running costs. 2. It would be advertised nationally to raise the profile of Chesterfield and bring more visitors/revenue to the town. The advertising slant would be relatively straightforward - landscaped location adjacent to the Victorian Queen's Park, gateway to the Peak District and Matlock, within a five minute walk of the historic market town centre of Chesterfield with its museum, Thursday flea market etc. 3. It would be feasible to include free access to the leisure centre facilities as part of the cost to the customer of staying in the caravan park. 4. It could be used as a springboard to develop more activities in the park with people being able to stay in the caravan park to visit the event. The park has a large underused green space and two bandstands. Various weekend events could be staged in these areas including 1940s weekend, 1950s weekend, activity weekend (e.g. bringing in an outdoor climbing wall), cycling festival (this is particularly pertinent now that the hub from the Queen's Park to the railway station and onwards to Rother Valley and Poolsbrook Country parks via the canal footpath is open. 5. The site already has basic facilities such as water supply, drainage and mains electricity. I see the benefits of this proposal, when allied to a development of further cultural activities such as those outlined, as being a way for Chesterfield to develop, attracting more visitors to the town with the added potential

benefits of creating opportunity for shops and businesses that reflect the new activities (e.g. pop-up shops in the park).

- A good mix of outdoor adventure pursuits such as climbing as previously considered.*
- Aquarium, Library, Cinema.*
- Have fairs there.*
- If the preferred solution is an outdoor facility then a 3G pitch is the only facility that could turn a profit although cost effective management would be an issue. If there are just outdoor 3G pitches how would this be achieved? If there is a combined indoor and outdoor facility then a permanent presence is a more realistic solution. The research done for the Rother Physical Inactivity project highlights the local issues in the Rother Ward. The survey and the subsequent focus group [with parents and carers] produced a number of relevant conclusions: • There are real concerns about the safety of their community for them and their children e.g. going out after dark, the state of public spaces, concern about the behaviour of others • Affordability of provision is a concern. £2-3 per activity is about right but there is not much available at this price • The outdoor asset base is average at best • There is a lack of good quality, accessible indoor spaces. There is a need for more indoor community space suitable and appropriate for physical activity and sport • There is a need for more under 5s play provision These conclusions would indicate that another solution is required than the preferred option of just outdoor 3G pitches and that an indoor facility might better serve the needs of the local population. Therefore another solution could be to demolish all of the current buildings apart from the sports hall. Build a new reception area, changing rooms and plant room utilising the existing solar panels and refurbish the building externally to enable it to fit in more harmoniously with the park setting. Internally the sports hall space of 1400 sqm could be used for various activities and user groups. For example: • Under 5s – A multi-functional, low fenced, cushioned floor area used for different, low cost activities • Over 5s – An area used for non-traditional sports such as climbing/bouldering or an indoor skate park. • Or alternatively, surfaced to provide two 3G five-a-side pitches so that this, combined with the outdoor pitches, is operated as a 5-a-side football centre. The remaining areas, the two car parks and the pool site, could be used for additional 3G pitches (supplementing the existing one), extra car parking or returned to the park. The reception area would be used to manage the whole facility.*
- Paintball/archery/ice rink. All ages could enjoy time here. There is no place in Chesterfield that does things like this so we have to travel to Sheffield for example. It would be a fantastic way for people to not be getting in trouble on the streets and a whole lot of fun.*
- Alternative outdoor leisure could be put onto QPSC and be run by the council adding OED to the offerings at QPSC generating income for the council and creating new leisure facilities for the new centre.*
- Also a teen/young adult gym area outdoors would be good. There are many 3G pitches available for hire at local secondary schools if needed, or they could be co-located with the children's play area.*

Office space, community rooms, events, exhibitions etc.

- Due to my viewing of the disabled Olympics, turn this into a sports stadium for the use of people less able than others ie the disabled.*

- *I would like to see an appropriate outdoor venue/facility that resembles an amphitheatre; one that could be used locally and by national companies - by the people of Chesterfield to meet/hold concerts, outdoor plays - open play area - educational meeting area. It has an area suitable, and would be in keeping with park facilities. The facilities should be open air (limit cost for maintenance) and open (no cost to use).*
- *My suggestion is one you have discarded ie a building suitable for meetings and other exhibitions. This would not compete with existing meeting rooms which are generally poor ie the Winding Wheel, the Pomegranate and the Museum have no car parking for exhibitors or visitors. Such a centre would bring in revenue, visitors to the town and would be used by all generations, male and female.*
- *Especially in changing seasons and weather, to use as a pavilion meeting place, over spill of new sports centre as Queen's Park is one of the main attractions of Chesterfield for locals, tourists coming here. Please do not demolish this place completely.*
- *A large museum to house a lot more items (local of course), the sale or rent of old museum should generate some cash for the Council.*
- *Build new council offices and let out the Town Hall for a good income*
- *I feel a learning/events building/discovery centre would be of great advantage to the park, community and potentially visitors to the town. Seeing the popularity of existing letting rooms and buildings in Chesterfield such as Hasland village hall and the Market hall assembly rooms, I feel a building like this would only help complement this service. It could be a simple but aesthetically pleasing multi-purpose building, I envisage that this could be hired out and used by a large number of local groups for lectures and meetings including schools, scout groups and the like. It would also be a useful building for current and potential future events such as outdoor cinema, school holiday activity groups and wedding events. The building would not need to be overly large so would still leave room on the land for a 3G all weather pitch. Not only would it be in keeping but embrace the council's healthy and active outlook for its residents as a place that was able to reflect the beauty of the park and encourage active learning. It could become a real asset and jewel, not only of the park but of the town. A hive of activity from tots going on bug hunts and nature rambles, people using the beauty of the park to create a stunning wedding reception backdrop or even just to enliven a lecture. I feel this option could help with being inclusive to some of the other propositions that on their own would not be viable. There would be room for a 3G pitch and multipurpose room/rooms where cultural events could take place like the art exhibitions and gallery (encouraging visitors into the town). A place of healthy activity and learning, a modern dynamic energy and environmentally efficient building sat alongside the grade II listed park showing how Chesterfield can embrace care for and be proud of its past but unafraid to step into a modern world forging a positive future of mind and body for its people. I would not see a building like this ever being unused in Chesterfield especially on such a prime site for development. I feel the 3G pitches are good if no other worthwhile ideas come forward but as a leading contender for the lands use it is very uninspiring. I have spent a lot of time in the park and rarely saw the existing pitch in use and there is nothing more disappointing to see than that amount of prime land being underused. The pitches seem a better idea than nothing but very lack lustre at the same time.*
- *Good health and wellbeing centre of some kind. Invite small local businesses or new set ups who offer goods, address community needs and services which promote good health,*

recreational activity at affordable and accessible prices. The spaces should create a 'well-being village'. Vendors rent a 'space' or shared space. All kinds of products and services e.g. physio, nutritionist diet classes, counselling services (multiple types), personal trainers, lifestyle coach, local volunteering groups (not charity shops), good food café, alternative therapists, some voluntary services can hold events in a type of 'meeting space'. Promote sessions on various community topics: stop smoking, hobbies and crafts, self-help groups. Just a very loose idea, which I'm sure a creative council and marketing can build on.

- Registry Office, so not near buses and ugliest registry office by far! It would be a lovely setting for this and generate more income as more people would want to get married there. By personal experience that is why we didn't get married at Chesterfield registry office!
- Event facility.
- Sports Stadium.
- I think an indoor exciting leisure facility should be looked at further. The building which is there now was acceptable to be next to the park. Buildings can be designed to be more in keeping with the location these days. Children need more fun things to do in Chesterfield for both health and leisure. X-cape at Castleford has so many fun and exciting things on offer, it is always busy and generates income.
- I would like to start by saying I think a lot of the ideas that have been put forward are good for what should replace the sports centre. To my understanding the idea is to knock the building down before choosing what should replace it which I don't think is a good idea and I feel very strongly that it is a waste. Would it not be a good idea to make a use out of the sports centre as it is now? My idea is very different to the ideas the Council have put forward, however I think it would make a good amount of money and make an amazing attraction. My idea is to turn the sports centre (as it is now) into a laser quest arena. There is a huge market for things like this and most laser quest arenas are just plain rooms with a few walls in them. I think it would make an amazing attraction to have the laser quest arena as a deserted leisure centre to play the game with posters on the floor and the swimming pool empty, it would make the game so interesting. I know people might think it's a silly idea but children love laser quests and to have an amazing arena to play in would be incredible. Also it would be nice to not knock down the building that so many people love and make use of the building as it is? I think it's a waste to make the leisure centre into something we already have. The reason some ideas have been turned down is because cities and towns near us have the same things, but some options the council have chosen that they like the idea of also exist in cities and towns nearby. Which is why I think it would be good to make something that not many places around here have. Yes, they have laser quest but not ones in such a big building with so many fun things to hide in. People travel from loads of places to go to Sheffield, which is just in a room, imagine how many people would travel to Chesterfield if it was a more incredible arena! I really hope you will put this in a discussion as I strongly believe that if you think about younger ages they would find this amazing.
- Indoor cricket facility that has a roof ensuring 52 weeks a year bookings. Demand from local clubs and kids is there but there is no facility anywhere near that caters for this. It could double up as football, hockey, but mainly would support a traditional sport that is rapidly decreasing in participants due to a lack of facilities.
- Turn the building into a music venue similar to the O2 Academy, spaces they have converted in towns and cities.

- *An exhibition hall, art exhibitions, craft and antique fairs and shows, cover many aspects, as an example the large exhibition space at Elsecar Heritage Centre is in great demand throughout the year and attracts thousands of visitors. This would attract custom to the building and also to the town, this space is needed.*
- *A creative arts centre. There is no art gallery in Chesterfield - look at what the impact the Hepworth Gallery has had on Wakefield. Could include paid for exhibitions.*
- *Multi use concert / event hall. This would generate income from the rent gained from renting the hall out. It would attract music events or shows that are bigger than what the current town venues can accommodate. Or something like an assault course, like go ape, something to attract people from outside the town that's different.*
- *The Leisure Centre should be retained as an exhibition hall, which can potentially be of use to all sections of the community and appeal to visitors to the town. It could be used for antique fairs, craft fairs, art festivals, skill festivals a food fair, beer festival etc. Turn the glazed area into a winter garden to add to the attraction. Use the smaller rooms for well-being sessions for the elderly and a soft play area for the young. Retain the café that is open all year round to support the events in the exhibition. Creswell Leisure is closing as a sports centre but is being retained and being turned into a well-being and heritage centre. Why cannot Chesterfield BC do something similar?*
- *Educational base now so many children centres are closing. It could provide forest schools, parent support, mid wife base, baby clinic, crèche to more vulnerable in Chesterfield.*
- *A youth club centre (all ages activities) or trampoline park.*
- *The Leisure Centre in Queen's Park has the potential to attract people of all ages and interests to the town but the Council want to demolish it in favour of something that will only appeal to a limited section of the community and will not encourage visitors to spend time and money in the town. Why were there no notices in Queen's Park about the survey? The people who use the park should have been the first people to be asked for their opinion? I did complain, but nothing happened. The survey about the Dog control order was placed in public libraries – why was this survey not placed in Chesterfield Library so that the maximum number of people had a chance to respond? How many women use a games court? Hardly something for the whole community. It is generally agreed that the town needs to increase footfall in the town – an exhibition hall and winter garden will do this but not a games court. Visitors to the Peak Resort won't come into the town to use a games court but they would to visit exhibitions. The survey suggests that an exhibition hall would compete with existing attractions elsewhere in the town – untrue, Winding Wheel parking difficult and inadequate. The Leisure Centre is bigger and can therefore attract events that the Winding Wheel could not cope with eg arts festival and skills festival. I am aware that at least one company is interested in running antique fairs but they do not do so at present which suggests that the Winding Wheel is not suitable for their purpose. If the centre is demolished the opportunity for an exhibition hall is unlikely to occur again. **Potential uses for an exhibition hall** - Antiques fair (once a month), artisans' market (during the winter months), beer festival, food fair to coincide with the food and drink awards. 'As Peak Resort comes forward, there's a big opportunity for the industry. There's going to be a huge number of people staying there each year once it's up and running. So we need to be tapping into that market and bringing them into Chesterfield. (Dominic Stevens, Destination Chesterfield Derbyshire Times 6.10.16). Family History and Heritage fair, craft fairs and*

workshops, book fair, arts festival – Chesterfield Art Club and the Photographic Society; individual artists showing their work; workshops. 2 – 4 weeks, skills festival – This year Chesterfield held one for half a day – very crowded and disturbing to other users of the centre. In the old Leisure Centre it was over a longer period of time. In Derby it lasted 2 days. Also risked damage to the new floor of the sports hall, a George Stephenson weekend would attract hundreds to the town, Museum, library, Railway station, Stephenson Memorial Hall window, Holy Trinity Church, Tipton House, railway trail, talk about George Stephenson, exhibition at the Leisure Centre including NEDIAS, Barrow Hill, Model railway, Midland Railway Centre, bookshop, Intrepids. **Turn the glazed area into a winter garden.** Fill the pool area with a heat retaining compound which absorbs heat in the summer and releases it in the winter – the technology already exists. **Uses for the rest of the space -** Café open all year and supporting events, Mothers and toddlers group, activity room for schools, workshops, weddings, soft play area for children, wellbeing activities for people who are in any way handicapped, small exhibition area for the history of Queen’s Park, sports hall could be used, particularly during the winter when the weather is bad, for walking football and netball. Use for Martial Arts competition as before no longer impacting on the new sports centre. All these activities could bring in an **additional income from car parking** – the car park is often less than half full. **Administration -** Ideally the Friends of Queen’s Park could take over the administration but clearly we have neither the competence nor the number of people that would be needed. Nor is there a community group (unlike Stocksbridge) that could do so. Queen’s Park does not have a community as it is generally regarded as the responsibility of the council. The future of Creswell Leisure Centre was also in doubt following the opening of a new facility at Clowne. (Derbyshire Times 13th October 2016) However Bolsover are retaining the site, including a large hall, for a variety of activities. ‘The management of the facility is to be undertaken by a board of trustees and will include an opportunity for a traineeship scheme. Bolsover District Council has been working with partners including Derbyshire County Council to raise funds’. Would it not be possible for the same thing for the Leisure Centre / exhibition hall with a board including Chesterfield Borough Council, Destination Chesterfield and Chesterfield College (who run business studies and tourism courses)? I understand that the Council is considering spending £70,000 on upgrading the café in The Market Hall. It would be better to spend the money on an exhibition hall as anyone will tell you that the smell of hot food and shopping does not mix.

Housing

- *Housing - although you have considered it and ruled it out, it seems that CBC policy is to build on greenfield land so why not build some houses that fit within the surroundings.*
- *Housing, as there would be far less noise and less anti-social behaviour than the present scheme offered.*
- *Just build houses on the land.*
- *Council housing (STOP selling it off unless you can replace it 1:1 by the way!!) would be a much better use of the space. Why exactly is the site not suitable? Secure and fairly priced housing is the quickest way to improve the lives of those worst off in our society. No one needs a playing field more than they do a home.*

- *Housing: would generate income (additional cost would soon be recovered), would improve the quality of life for the people by giving them somewhere to live, would benefit those people by being near a "sports facility" and would benefit the retail shops in Town by bringing extra customers to the area, will not be half-empty because there is overwhelming demand for council properties.*
- *I'd like to see more affordable/accessible housing but maybe in conjunction with a charity or similar to remove the financial burden from CBC.*

Cycling

- *Possibly a bike trail*
- *I think a race track is suitable because it will be good for everyone and bmx races on Saturdays, go karts on Mondays, Wednesdays and Fridays anytime, also disabled on Tuesdays or Thursdays and if there's enough people they could be on Sundays.*
- *Bike track.*

Provision for vulnerable people

- *Residential facility for 'care in the community', built by the council but leased to private providers promoting an income for the council.*
- *A rehab centre and centre for vulnerable people.*
- *Have a home for old people.*

All other comments

- *It is of concern that revenue generation is a key motivating principle of redevelopment.*
- *I myself think we should have a monument there to remember those who gave their lives for us.*
- *Please, no more retail parks, they are soulless.*
- *If you don't involve people you won't make the site a success. Think how proud the original park scheme made people feel - update to present day thinking.*
- *Closeness rather than going to Sheffield.*
- *Whatever is decided, why not make it to international standards, with some viewing area ie facilities, as suggested, plus IS standard skate board park. This may induce organisations to hire the area for the development of higher standards, but let's not forget the young people, they are the future.*
- *Anything to target ages 3-16 years.*
- *More for children 3-16 years.*
- *The building could be high spec and in keeping with the park.*
- *It does seem a great pity to lose an indoor space which would/could offer all weather provision AND the necessary changing/toilets facilities. The cost of running the place is the over-riding factor and, as the Borough is not in a happy place financially, there seems little option.*

- *Shopping centre as most shops are closing down.*
- *Multi-purpose café/arts centre with a solar array roof?*
- *Restaurants for more family time.*

SCRUTINY COMMITTEE RECOMMENDATIONS - IMPLEMENTATION MONITORING SCHEDULE

Ref No	Item (Scrutiny Issue or Topic. SPG = Scrutiny Project Group work)	Decision Dates (Scrutiny Committee, Cabinet, Council & its Committees)	Scrutiny Committee Recommendations and/or <i>Decision making body resolution</i> (<i>italics = Agreed by Scrutiny Committee but not yet considered by decision making body</i>) *	Completion Date for Actions	Action / Response Completed	Further Action Required by Scrutiny (6 monthly progress reports)
OP6 Page 81	Services Fees and Charges Concessions	OPS 08.12.15. Cabinet 12.01.16.	<p>Appointed 16.06.15, Scope approved 8.09.15. SPG report approved 08.12.15. Cabinet approved 12.01.16 providing officers present reports on the financial impact to Cabinet for consideration before implementation.</p> <ol style="list-style-type: none"> 1. Concessions made should be part of a pricing approach which ensures that total costs are covered. 2. Concessions made on bulky waste and pest control reduced from 50% to 20%. 3. The cost of providing concessions is offset from charges made on popular services. 4. Leisure and theatres to have freedom to vary concessionary rates. 5. Services should know the unit cost of service provision. 6. Not publishing lists of all concession categories, services just to advise concessions available. 	6 months from 12.01.16	Progress report received 06.09.16.	Next progress TBA

Ref No	Item (Scrutiny Issue or Topic. SPG = Scrutiny Project Group work)	Decision Dates (Scrutiny Committee, Cabinet, Council & its Committees)	Scrutiny Committee Recommendations and/or <i>Decision making body resolution</i> (<i>italics = Agreed by Scrutiny Committee but not yet considered by decision making body</i>) *	Completion Date for Actions	Action / Response Completed	Further Action Required by Scrutiny (6 monthly progress reports)
			<ul style="list-style-type: none"> 7. Entitlement to concessions should be checked when they are given. 8. Categories updated to include universal credit housing/no earned income. 9. Review of categories of concession offered by leisure. 10. Concessions not offered on criteria of being 60 or over. 			
EW6	Dog Fouling	EW 05.02.15 Cabinet 10.03.15	<ul style="list-style-type: none"> 1. Review of staff resources – enforcement team. 2. Realise potential of neighbourhood wardens. 3. Purchase new mobile phones for street scene team. 4. Borough wide review of provision of dog bins. 5. Change signage wording re fine limit / introduce more innovative imagery for signs. 6. Introduce co-ordinated and structured communication and engagement with communities. 	6 month progress report	Progress report received 02.02.16.	Agreed as completed by EW 04.10.16.
EW5 &	New Leisure Facilities (SPG) (<i>now</i>	EW 05.06.14 Cabinet	<ul style="list-style-type: none"> 1. Consider Community Engagement Strategy principles throughout corporate projects. 	6 month progress report	CCO agreed 24.11.15 to monitor corporate	Next CCO2 - corporate progress report

Ref No	Item (Scrutiny Issue or Topic. SPG = Scrutiny Project Group work)	Decision Dates (Scrutiny Committee, Cabinet, Council & its Committees)	Scrutiny Committee Recommendations and/or <i>Decision making body resolution</i> (<i>italics = Agreed by Scrutiny Committee but not yet considered by decision making body</i>) *	Completion Date for Actions	Action / Response Completed	Further Action Required by Scrutiny (6 monthly progress reports)
CCO2 Page 83	<i>Leisure, Sport and Cultural Activities SPG including various sub groups) - -</i>	23.09.14	2. Pre consultation dialogue takes place with key stakeholders. 3. Internal communications and engagement plan be developed for projects impacting on employees.		progress following next major consultation exercise. EW Progress report received 23.04.15. SPG to attend meeting with Leisure Centre Build Programme Board to sign off the Phase 1 work.	TBA. Next EW5 leisure progress report TBA.
OP5	ICT Developments (under Great Place, Great Service)	OP 10.09.14 Cabinet 02.12.14	The Council recognises and values the varied and specialist knowledge required to support its ICT needs and requirements and that a sum of money equivalent to one full time equivalent post is put aside for this purpose.	6 month progress report.	Progress received 14.06.16 - OP resolved to reword recommendation. Rewording agreed OP on 10.11.15. Progress received 14.6.16.	Monitoring next due 10.01.17
OP4	Review into External Communications (SPG)	OP 19.06.14 Cabinet 29.07.14	1. Adopt clear branding 2. Review marketing / communication activities. 3. Introduce use of analytics. 4. Adopt a 'digital first' approach.	6 month progress report	Progress report received 14.06.16.	Monitoring next due 10.01.17

Ref No	Item (Scrutiny Issue or Topic. SPG = Scrutiny Project Group work)	Decision Dates (Scrutiny Committee, Cabinet, Council & its Committees)	Scrutiny Committee Recommendations and/or <i>Decision making body resolution</i> (<i>italics = Agreed by Scrutiny Committee but not yet considered by decision making body</i>) *	Completion Date for Actions	Action / Response Completed	Further Action Required by Scrutiny (6 monthly progress reports)
EW4	Hackney Carriage Licence Limit (SPG)	EW 16.01.14 Appeals & Regulatory Ctte on 12.02.14	1. Produce clear comparison survey by taxi rank.	6 month progress report.	Information circulated 30.12.14. Progress provided to EW on 28.7.15 and 6.10.15. 02.08.16 Progress report provided, next update 06.12.16 on survey.	Monitoring due on 6.12.16.
Page 84 EW2	Review of Water Rates Payment Policy (SPG)	16.01.14 and 05.06.14. Cabinet 29.07.14.	<ol style="list-style-type: none"> 1. Provide 6 month update on collection process and technology review. 2. Provide update when contract signed and again after 1 year. 3. Support review of Tenant's information. 4. Provide 6 month update on number of evictions for water rates. 5. Amend Policy wording. 	6 months	Further SPG review / recommendations approved 29.07.14. Progress requested EW on 18.12.14 and sent 28.01.15. Progress received EW on 28.7.15 and 6.10.15. Agreed monitoring complete subject to specific info.	Monitoring TBA to receive information regarding responsibility for contract management and monitoring.

Ref No	Item (Scrutiny Issue or Topic. SPG = Scrutiny Project Group work)	Decision Dates (Scrutiny Committee, Cabinet, Council & its Committees)	Scrutiny Committee Recommendations and/or <i>Decision making body resolution</i> (<i>italics = Agreed by Scrutiny Committee but not yet considered by decision making body</i>) *	Completion Date for Actions	Action / Response Completed	Further Action Required by Scrutiny (6 monthly progress reports)
					being provided.	
CCO1	Statutory Crime & Disorder Scrutiny Ctte			6 monthly meetings		Next 6 monthly meeting due 21.03.17
Page 85	“ “	29/09/11 (No 0044)	Progress report on sharing information re alcohol related health problems and hospital admissions.	6 monthly wef 29/09/11.	Statistics requested for each 6 monthly meeting	Agreed on 08.01.15 that statistics on alcohol related health problems / hospital admissions be reported to each 6 monthly meeting.
	“ “	08.01.15 (No 35)	That the Executive Member for Environment be recommended to carry out a review of the decision to stop locking the park gates at night and to consider whether this may have led to the increase in anti-social behaviour and criminal damage and all the associated costs; and That the Crime and Disorder (Community, Customer and Organisation) Committee be provided with the details of the outcome of the review and the cost benefit analysis.	Report requested for 24.11.15 Meeting	Cabinet Member attended and responded to CCO meeting held on 07.07.15. Progress reported 15.09.15 and 24.11.15 (CCO requested account be taken of its views in the final	Date for next progress monitoring report TBC.

Ref No	Item (Scrutiny Issue or Topic. SPG = Scrutiny Project Group work)	Decision Dates (Scrutiny Committee, Cabinet, Council & its Committees)	Scrutiny Committee Recommendations and/or <i>Decision making body resolution</i> (<i>italics = Agreed by Scrutiny Committee but not yet considered by decision making body</i>) *	Completion Date for Actions	Action / Response Completed	Further Action Required by Scrutiny (6 monthly progress reports)
					executive decision.	
<p>Abbreviations Key : OP = Overview and Performance Scrutiny Forum. CCO = Community, Customer and Organisational Development Scrutiny Committee. EW = Enterprise and Wellbeing Scrutiny Committee). TBA (to be agreed). * Note recommendation wording may be abridged.</p>						

FOR PUBLICATION

REVIEW OF THE LIMIT SET ON THE NUMBER OF HACKNEY CARRIAGES (A410)

MEETING: APPEALS AND REGULATORY COMMITTEE
DATE: 30 NOVEMBER 2016
REPORT BY: LICENSING MANAGER
WARD: ALL

1.0 PURPOSE OF REPORT

- 1.1 To advise the committee of the results from the latest Hackney Carriage Unmet Demand Survey carried out in 2016 so a decision can be made on future policy.

2.0 BACKGROUND

- 2.1 In December 2010 members decided to limit the number of Hackney Carriages licensed by CBC to 110. At that time there were 183 vehicles licensed as hackney carriages, a figure that had reduced to 158 in 2013 and now stands at 150.
- 2.2 A further unmet demand survey took place in 2013, paid for by the holders of Hackney Carriage licences, and in February 2014 members decided to maintain the limit at 110 hackneys and authorised a further survey in 2016. That survey has now taken place and an executive summary is attached at Appendix A with the full report available via the following link.

<https://chesterfieldintranet.moderngov.co.uk/ieListDocuments.aspx?CId=128&MId=4805&Ver=4>

- 2.3 The author of the report, Mr Iain Macdonald, has been invited to attend the meeting and give a presentation on his findings.

- 2.4 The ability to limit the number of Hackney Carriages is provided by the Town Police Clauses Act 1847 and section 16 of the Transport Act 1985, and is conditional. The regulatory authority must be satisfied that there is no significant demand for the services of hackney carriages which is unmet.
- 2.5 The Department for Transport has developed guidance documentation entitled 'Taxi and Private hire licensing: Best Guidance (2010)'. This guidance addresses a wide range of licensing considerations and issues and provides recommendations on good practice. Within the guidance it is recommended that if a licensing authority should seek to retain a quantity restriction, then a survey should be carried out to establish if there is any unmet demand for Hackney Carriages. If the result of an unmet demand survey should demonstrate that there is evidence of significant unmet demand, the recommended actions for a licensing authority may be to either raise the limit on Hackney Carriage numbers to an appropriate level, or to remove the limit all together. If the result of an unmet demand survey should demonstrate that there is no evidence of unmet demand, then a third choice of action becomes available to the licensing authority, which is to keep the cap in place at the same level. A licensing authority may choose at any time, to raise or remove a limit on Hackney Carriage numbers, but in order to retain or impose a limit; good practice guidance suggests that an unmet demand survey is required and that the result shows that there is no evidence of unmet demand.
- 2.6 Following the 2013 survey the Enterprise and Wellbeing Scrutiny Committee suggested any future survey should involve all taxi ranks, which was adopted.

3.0 SUMMARY

- 3.1 The 2016 survey concludes there is no evidence of significant unmet demand for the services of Hackney Carriages in the Chesterfield Borough Council area.
- 3.2 Public consultation concluded that the hackney fleet in Chesterfield is generally well regarded with few issues concerning availability and the service provided.
- 3.3 Some initial feedback was received concerning the availability of wheelchair accessible vehicles but this was not backed up by representatives from user groups or by a total of 17 'mystery shopper' exercises. Several organisations indicated they had an

account with a service provider; this may afford them a level of priority in the service they receive.

- 3.4 The principal feedback from the trade concerned the number of licensed vehicles from other areas working for private hire operators.
- 3.5 There is a trend within the hackney fleet for drivers who operate from the town centre ranks to also subscribe to a private hire booking circuit. Drivers who operate from the railway station rank tend to be solo operators or working within small operator companies. As such, the proportion of hackney carriages which leave the railway station rank empty (to fulfil a booking) is relatively low compared to other ranks.
- 3.6 The proportion of the hackney fleet that operated from the ranks during the survey period was relatively low and ranged from 17% in mid-morning to 35% during the period of peak demand on Saturday night. It is understood that a significant proportion of demand for hackney carriages is obtained from bookings, in addition to hires obtained off ranks.
- 3.7 The importance of the private railway station rank is highlighted several times within the report, with 57% of passenger demand for all hackneys. In 2013 it was 52%.
- 3.8 The author's conclusion is that there is an adequate supply of hackney carriages and, based on the number of vehicles licensed as hackney carriages at the present time, no additional licences would be necessary to cater for foreseeable growth in general demand over the next three years.
- 3.9 The low proportion of hackneys observed working from the town centre ranks suggests there is capacity within the fleet to deal with any moderate rise in demand.

4.0 CONCLUSIONS

- 4.1 The evidence gathered suggests there is no significant unmet demand.
- 4.2 Based on the number of vehicles licensed as hackney carriages at the time of the survey (150) there is no need to increase the number of hackney carriage licences at the present time.

5.0 RECOMMENDATIONS

- 5.1 The committee has a number of options available.
- 5.2 Option 1: retain the limit on the number of hackney carriage vehicles at 110.
- 5.3 Option 2: remove the limit on the number of hackney carriage vehicles.
- 5.4 Option 3: increase the limit on the number of hackney carriage vehicles.
- 5.5 If option 1 or 3 is chosen then officers be authorised to commission a further unmet demand survey in 2019 to review the policy. The survey should be funded by the holders of Hackney Carriage licences, at present the estimate for this would be £20 per year for three years.

Further information on this report can be obtained from Trevor Durham, Licensing Manager, on 01246 345203 or Trevor.durham@chesterfield.gov.uk.



**Chesterfield Borough– Hackney Carriage
Unmet Demand Survey**

Final Report

November 2016





EXECUTIVE SUMMARY

Key points

This study has been conducted by Vector Transport Consultancy on behalf of Chesterfield Borough Council.

Hackney Carriages are regulated by local authorities. The Department for Transport has developed guidance documentation entitled TAXI AND PRIVATE HIRE VEHICLE LICENSING: BEST PRACTICE GUIDANCE. The guidance addresses a wide range of licensing considerations and issues and provides recommendations on good practice. Within the licensing aspects considered, is the choice of whether to implement and maintain a restriction in the quantity of Hackney Carriages licences.

Within the guidance, the Department for Transport recommend that if a Licensing Authority should seek to retain a quantity restriction, then a survey should be carried out to establish if there is any unmet demand for Hackney Carriages.

If the result of an unmet demand survey should demonstrate that there is evidence of significant unmet demand, the recommended actions for a licensing authority may be to either raise the limit on Hackney Carriage numbers to an appropriate level, or to remove the limit all together.

If the result of an unmet demand survey should demonstrate that there is no evidence of unmet demand, then a third choice of action becomes available to the licensing authority, which is to keep the cap in place at the same level.

A licensing authority may choose at any time, to raise or remove a limit on Hackney Carriage numbers, but in order to retain or impose a limit; good practice guidance suggests that an unmet demand survey is required and that the result shows that there is no evidence of unmet demand.

This study is intended to fulfil the requirements of Section 16 of the 1985 Transport Act and to address the questions raised in the Department for Transport (DfT) 2010 Best Practice Guidance.

Surveys were undertaken at taxi ranks in Chesterfield Borough, for four days, from a Thursday morning to the early hours of the following Monday morning, 96 hours later. The volume of passengers and hackney carriages was recorded, together with Hackney Carriage waiting times and wait times for any queuing passengers.

The busiest rank was Chesterfield Railway Station. Approximately 57% of all observed hires occurred at the Railway Station rank.

Incidences of passenger waiting were observed, involving 17 passengers (out of 2,158 passengers observed over the four days). Incidences of passenger queuing were at a range of times on Thursday, Friday and Saturday. Occasions when passengers had to wait for a Hackney Carriage to arrive at a rank were generally isolated events rather than lengthy continuous periods of queuing.

Volumes at the ranks are summarised in the following tables.



RANK LOCATION	TOTAL TAXIS DEPARTING RANK EMPTY	TOTAL TAXIS DEPARTING RANK WITH PASSENGERS	TOTAL TAXIS DEPARTING RANK	TOTAL PASSENGERS DEPARTING RANK	AVERAGE PASSENGERS PER TAXI	AVERAGE WAIT TIME AT THE RANK PER TAXI (MINUTES)
Chesterfield Railway Station	7	219	226	276	1.3	19
Elder Way	45	55	100	68	1.2	15
Knifesmith Gate	5	0	5	0	0.0	4
Vicar Lane / Old Ship Lane	6	1	7	1	1.0	6
Coach Station Car Park	24	0	24	0	0.0	4
Saltergate	4	1	5	1	1.0	2
West Bars	2	0	2	0	0.0	3
Stephenson Place	13	11	24	17	1.5	11
Cavendish Street	0	0	0	0	0.0	0
Corporation Street	15	8	23	13	1.6	12
Holywell Street Section A	14	14	28	17	1.2	15
Holywell Street Section B	9	1	10	1	1.0	4
Holywell Street Section C	0	0	0	0	0.0	0
Total	144	310	454	394	1.3	15

Table 1 - Summary of Rank Observation Results – Thursday to Friday totals

RANK LOCATION	TOTAL TAXIS DEPARTING RANK EMPTY	TOTAL TAXIS DEPARTING RANK WITH PASSENGERS	TOTAL TAXIS DEPARTING RANK	TOTAL PASSENGERS DEPARTING RANK	AVERAGE PASSENGERS PER TAXI	AVERAGE WAIT TIME AT THE RANK PER TAXI (MINUTES)
Chesterfield Railway Station	7	257	264	316	1.2	16
Elder Way	26	55	81	77	1.4	10
Knifesmith Gate	0	0	0	0	0.0	
Vicar Lane / Old Ship Lane	7	3	10	6	2.0	3
Coach Station Car Park	9	3	12	5	1.7	2
Saltergate	2	0	2	0	0.0	0
West Bars	0	0	0	0	0.0	0
Stephenson Place	24	77	101	124	1.6	5
Cavendish Street	0	0	0	0	0.0	0
Corporation Street	20	3	23	4	1.3	3
Holywell Street Section A	10	48	58	71	1.5	8
Holywell Street Section B	13	0	13	0	0.0	0
Holywell Street Section C	0	0	0	0	0.0	0
Total	118	446	564	603	1.4	11

Table 2 - Summary of Rank Observation Results –Friday to Saturday totals

RANK LOCATION	TOTAL TAXIS DEPARTING RANK EMPTY	TOTAL TAXIS DEPARTING RANK WITH PASSENGERS	TOTAL TAXIS DEPARTING RANK	TOTAL PASSENGERS DEPARTING RANK	AVERAGE PASSENGERS PER TAXI	AVERAGE WAIT TIME AT THE RANK PER TAXI (MINUTES)
Chesterfield Railway Station	0	237	237	316	1.3	14
Elder Way	28	60	88	91	1.5	10
Knifesmith Gate	0	2	2	2	1.0	
Vicar Lane / Old Ship Lane	1	1	2	1	1.0	1
Coach Station Car Park	10	0	10	0	0.0	2
Saltergate	2	2	4	3	1.5	1
West Bars	1	0	1	0	0.0	10
Stephenson Place	11	194	205	365	1.9	2
Cavendish Street	0	0	0	0	0.0	0
Corporation Street	4	2	6	3	1.5	1
Holywell Street Section A	8	76	84	116	1.5	3
Holywell Street Section B	7	26	33	36	1.4	0
Holywell Street Section C	0	0	0	0	0.0	0
Total	72	600	672	933	1.6	7

Table 3 - Summary of Rank Observation Results –Saturday to Sunday totals



RANK LOCATION	TOTAL TAXIS DEPARTING RANK EMPTY	TOTAL TAXIS DEPARTING RANK WITH PASSENGERS	TOTAL TAXIS DEPARTING RANK	TOTAL PASSENGERS DEPARTING RANK	AVERAGE PASSENGERS PER TAXI	AVERAGE WAIT TIME AT THE RANK PER TAXI (MINUTES)
Chesterfield Railway Station	6	154	160	218	1.4	14
Elder Way	8	2	10	3	1.5	12
Knifesmith Gate	1	0	1	0	0.0	0
Vicar Lane / Old Ship Lane	1	0	1	0	0.0	0
Coach Station Car Park	5	0	5	0	0.0	0
Saltergate	2	0	2	0	0.0	3
West Bars	0	0	0	0	0.0	0
Stephenson Place	3	4	7	6	1.5	3
Cavendish Street	0	0	0	0	0.0	0
Corporation Street	0	0	0	0	0.0	0
Holywell Street Section A	0	2	2	2	1.0	0
Holywell Street Section B	3	0	3	0	0.0	2
Holywell Street Section C	0	0	0	0	0.0	0
Total	29	162	191	229	1.4	13

Table 4 - Summary of Rank Observation Results –Sunday to Monday totals

Approximately 19% of Hackney Carriages left the ranks empty. However, the proportion of Hackney Carriages leaving the Railway Station rank was significantly lower. If we exclude the Railway Station rank from the calculation, 35% of Hackney Carriages left the ranks empty during the periods observed. It may be the case that many of these empty departures may have been responding to telephone bookings. Hackney Carriages which leave the rank empty have the effect of reducing the average waiting time observed.

Public consultation was undertaken through questionnaire surveys conducted on street and an online questionnaire. Stakeholder consultation was undertaken with minority group representatives, local businesses, hotels, licenced premises, the police transport providers and officers of Chesterfield Borough Council.

The consultation feedback indicated that:

- The Hackney Carriage fleet in Chesterfield Borough is generally well regarded.
- Consultation feedback from stakeholders, the public and the trade suggests that there are few issues with the availability of Hackney Carriages and the levels of service provided.
- Some initial feedback suggested that issues had been raised regarding the availability of wheelchair accessible vehicles. However, there was very little feedback from representatives of wheelchair users and use groups to support this. Several organisations which make use of wheelchair accessible vehicles on a regular basis indicated that they rarely faced any issues with availability. However, several of these organisations have an account with a service provider. This may afford them a level of priority in the service they receive.
- The principal feedback from the trade was comments regarding the number of licensed vehicles from other licensing authority areas which are working for Private Hire Operators. It was felt that some of these out of area drivers have insufficient local knowledge to offer good levels of service. In addition, concerns were raised regarding public safety, as the ability of Chesterfield Council licensing officers to check vehicles and drivers is limited.
- Feedback from Private Hire and Hackney Operators indicated that they faced shortages of driver availability to meet demand. This was especially the case for Private Hire drivers. This may be driving the perceived growth in out of area vehicles and drivers licensed in other areas, operating in Chesterfield.
- There is a trend within the Hackney Carriage fleet for drivers who operate from town centre ranks, to also subscribe to a Private Hire booking circuit. Drivers who operate from the Railway Station tend to be solo operators or working



within small operator companies. As such, the proportion of Hackney Carriages which leave the Railway Station rank empty (to fulfil a booking) is relatively low, compared with other ranks.

Observations

Not all Hackney Carriage drivers work full time. Some work for shorter periods, a few days a week, others work long hours (12 hours + per day) up to 7 days a week, on occasions. Drivers were asked how many hours they worked each day. The average working week for Hackney Carriage drivers was 62.45 hours per week.

Some individuals own multiple Hackney Carriage vehicle licences and rent these licenced vehicles to drivers for a weekly fee, or a share of earnings. There was relatively little objection to this arrangement from drivers who responded to the survey.

The proportion of the fleet which operated from the ranks during the survey period, was relatively low. This ranged from around 17% in mid-morning, to around 35% during the period of peak demand on Saturday night. It is understood that a significant proportion of demand for Hackney Carriages is obtained from booking, in addition to hires obtained off ranks.

Wheelchair mystery shopper survey

A series of test purchase hires were made by a surveyor in a wheelchair accompanied by and able bodied person. A total of seventeen test purchases were made on 12th and 13th October 2016 and on the 1st November 2016.

The test purchases involved the hire of Hackney Carriages from ranks in Chesterfield. The level of service provided was tested. One of the drivers surveyed didn't secure the wheelchair adequately and it moved whilst the vehicle was being driven. Another driver didn't stop the meter when he had arrived at the destination and the meter continued to run whilst the wheelchair was disembarked. The remaining 15 out of the 17 drivers surveyed managed to adequately secure the wheelchair and stop the meter on arrival at the destination. All of the journeys undertaken were relatively short and generally barely exceeded the minimum flag drop fare on the taxi meter. No drivers refused to take the hires offered and all drivers offered to use ramps and to board the wheelchair.

A separate paper detailing the vehicles, drivers and journeys undertaken for the surveys has been prepared and supplied to the Licensing section of the Council.

Unmet need assessment

Data from the taxi rank surveys was used, together with any indication from the public consultation surveys of frustration with non-availability of Hackney Carriages, to calculate an Index of Significant Unmet Demand (ISUD). The ISUD index value calculated from the survey results was 9.1. A value of less than 80 is normally taken as an indicator that there is no significant unmet demand. Whilst the ISUD value is a strong indicator, it should not be taken in isolation as the only valid evidence. Further evidence from stakeholder and public consultation indicated that there were normally sufficient Hackney Carriages available to satisfy demand.

Future requirements

There is currently an adequate supply of Hackney Carriages. No additional licences would be necessary to cater for foreseeable growth in general demand over the next three years. The low proportion of Hackney Carriage fleet observed working from the ranks suggests that there is capacity within the fleet to deal with any moderate rise in demand.



Conclusions and recommendations

The primary purpose of this study was to determine whether there is evidence of significant unmet demand. The evidence gathered suggests that there is **no significant unmet demand**.

It is recommended that there is no need to increase the number of Hackney Carriage licences at the present time, to meet the needs of the travelling general public.



Agenda Item 7

Please follow the link below to view the latest Forward Plan.

[Forward Plan](#)

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CHESTERFIELD BOROUGH COUNCIL

WORK PROGRAMME: ENTERPRISE AND WELLBEING SCRUTINY COMMITTEE on 6 December, 2016

	Scrutiny Committee Date:	Business Item :	Status :	Raised by :	Cabinet Member Responsibility
1	06.12.16	STAR Survey	<p>Report received 12.02.15. Referred to EW by O&P 16.06.15. Proposed for EW consideration on 02.02.16. Agreed to include on Scrutiny Work Programme – O&P 10.05.16. Report received 07.06.16.</p> <p>Agreed on 07.06.16 that Cllr Perkins as the Scrutiny representative on the Housing Revenue Account Business Plan working group, feedback any developments to the committee regarding the STAR and the measuring of the impact of housing improvements on the health and wellbeing of tenants.</p>	<i>Scrutiny Work Programme Action Planning – April 2016</i>	<i>Housing</i>
2	06.12.16	Future of old Queens Park Leisure Centre	<p>Progress report received 02.08.16 and update on public consultation received 04.10.16 and further update on consultation requested for next EW meeting.</p> <p>Agreed to include on Scrutiny Work</p>	<i>Scrutiny Work Programme Action Planning – April 2016</i>	<i>Health and Wellbeing / Town Centre and Visitor Economy</i>

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Agenda Item 9

CHESTERFIELD BOROUGH COUNCIL

	Scrutiny Committee Date:	Business Item :	Status :	Raised by :	Cabinet Member Responsibility
			Programme – O&P 10.05.16.		
3	06.12.16	Housing Policy / HRA Business Plan	<p>Councillor Perkins, as the Scrutiny representative on the Housing Revenue Account Business Plan Steering Group to provide an update to committee.</p> <p>Report on Housing Policy last received 18.12.14. Agreed to include on Scrutiny Work Programme – O&P 10.05.16. Report from steering group received 04.10.16. Requested report back to EW after next steering group meeting.</p>	<i>Scrutiny Work Programme Action Planning – April 2016</i>	<i>Housing</i>
4	06.12.16	<i>Monitoring:</i> Hackney Carriage Licence Limit	Information circulated 30.12.14. Progress provided to E&W on 28.07.15 and 06.10.15. Progress report on survey received 02.08.16.	<i>E&W</i>	<i>Health and Wellbeing</i>
5	07.02.17	Health and Wellbeing	New Health and Wellbeing Manager invited to introduce his role and priorities for co-ordinating the council's approach to health and wellbeing. Request by EW on 04.10.16 to invite to pre-agenda on 14.11.16.	<i>E&W</i>	<i>Health and Wellbeing</i>

CHESTERFIELD BOROUGH COUNCIL

	Scrutiny Committee Date:	Business Item :	Status :	Raised by :	Cabinet Member Responsibility
			Agreed to include on Scrutiny Work Programme – EW 2.8.16.		
6	07.02.17	Careline	Report received 02.06.15. Agreed to include on Scrutiny Work Programme – O&P 10.05.16. Report received 07.06.16.	<i>Scrutiny Work Programme Action Planning – April 2016</i>	<i>Housing</i>
7	07.02.17	Green Spaces	Agreed to include on Scrutiny Work Programme – O&P 10.05.16. Report received 02.08.16. Further progress requested prior to further reports being submitted to Cabinet.	<i>Scrutiny Work Programme Action Planning – April 2016</i>	<i>Health and Wellbeing</i>
<i>Scrutiny Project Groups (SPG) :</i>					
8	Every meeting	Play Strategy	Agreed to include on Scrutiny Work Programme – O&P 10.05.16. SPG scope and brief approved by EW 2.8.16.	<i>Scrutiny Work Programme Action Planning – April 2016</i>	<i>Health and Wellbeing</i>
9	Every meeting	Leisure, Sport & Cultural Activities	Nearing completion pending receipt of final contractor documentation.	<i>EW</i>	<i>Health and Wellbeing</i>

CHESTERFIELD BOROUGH COUNCIL

	Scrutiny Committee Date:	Business Item :	Status :	Raised by :	Cabinet Member Responsibility
<i>Corporate Working Groups:</i>					
10	Every meeting	Housing Revenue Account Business Plan Steering Group	Progress update received 04.10.16. Update requested after next group meeting.	<i>Scrutiny Work Programme Action Planning – April 2016</i>	<i>Housing</i>
<i>Items Pending Reschedule or Removal:</i>					
11	TBC	Apprentice Town	Agreed at EW meeting on 02.08.16 to invite the Economic Growth Manager to provide an update at October meeting. Update received 04.10.16 and a further update requested at a date TBC.	<i>EW 02.08.16</i>	<i>Leader/Regeneration</i>
12	TBC	Northern Gateway	Agreed at EW meeting on 02.08.16 to invite the Economic Growth Manager to provide an update at October meeting. Update received 04.10.16.	<i>EW 02.08.16</i>	<i>Leader/Regeneration</i>
13	TBC	Allotments Strategy	Last progress report received 05.02.15. Progress received under Green Spaces item at EW on 02.08.16. Agreed at 04.10.16 EW meeting to discuss with new Health and Wellbeing Manager at pre-agenda on 14.11.16.	<i>E&W and Scrutiny Work Programme Action Planning – April 2016</i>	<i>Health and Wellbeing</i>

CHESTERFIELD BOROUGH COUNCIL

	Scrutiny Committee Date:	Business Item :	Status :	Raised by :	Cabinet Member Responsibility
<i>New Business Items Proposed:</i>					
14	TBC	HS2	Suggested by Economic Growth Manager at EW Pre-agenda on 16.09.16.	<i>Economic Growth Manager at pre-agenda on 16.09.16</i>	<i>Leader</i>

Note: Items for monitoring (from scrutiny reviews and/or recommendations) are not included above but are listed in the Scrutiny Monitoring Form a separate item on the agenda. Items from the Forward Plan and Scrutiny Monitoring Form can be included in the work programme. *[KEY to abbreviations : O&P = Overview and Performance Scrutiny Forum. CCO = Community, Customer and Organisational Development Scrutiny Committee. E&W = Enterprise and Wellbeing Scrutiny Committee. TBC = to be confirmed. KD = Forward Plan Key Decision]* **(Next meeting date is 06.12.16).**

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ENTERPRISE AND WELLBEING SCRUTINY COMMITTEE

Tuesday, 4th October, 2016

Present:-

Councillor P Gilby (Chair)

Councillors	Barr +	Councillors	Perkins
	Callan		Serjeant +++++
	Catt		Sarvent
	T Murphy +++		V Diouf

Alison Craig, Housing Manager +++
 Anita Cunningham, Policy and Scrutiny Officer
 Kate Harley, HR Manager ++
 Neil Johnson, Economic Growth Manager ++
 Rachel Lenthall, Committee and Scrutiny Coordinator
 Michael Rich, Executive Director +++++

+ Attended for Minute No. 26

++ Attended for Minute Nos. 26 and 28

+++ Attended for Minute No. 29

++++ Attended for Minute No. 30

23 DECLARATIONS OF MEMBERS' AND OFFICERS' INTERESTS RELATING TO ITEMS ON THE AGENDA

No declarations of interest were received.

24 APOLOGIES FOR ABSENCE

Apologies were received from Councillor Derbyshire.

25 LOCAL GOVERNMENT ACT 1972 - EXCLUSION OF PUBLIC

RESOLVED –

That under Section 100(A)(4) of the Local Government Act 1972 the public be excluded from the meeting for the following item of business on the grounds that it involved the likely disclosure of exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A of the Act.

26 **LEADER AND CABINET MEMBER FOR REGENERATION - REPORT ON NORTHERN GATEWAY**

The Economic Growth Manager attended to provide a progress report on the implementation of recommendations following the approval of the Northern Gateway Revised Options by Council on 27 July, 2016.

The Economic Growth Manager noted the different components of the scheme, the costs involved in the redevelopment and the estimated number of jobs that would be created upon completion. The scheme would include refurbishment of the Saltergate multi-storey car park (MSCP), public realm improvements on Elder Way and creation of a managed office space on part of the Holywell Cross car park. Planning permission had been granted for the change of use and internal refurbishment of the former Co-op department store which also formed part of the scheme. The Co-op re-development would be undertaken by the private sector company Jomast Developments Ltd and work was estimated to start in February, 2017.

The revised options for the Northern Gateway project involved developing the scheme into two phases; talks were in motion with the third party landowners regarding the second phase which would involve land to the north of the site. Details of the second phase did not form part of the report approved by Council in July, 2016.

In addition to Elder Way, the Economic Growth Manager advised that the public realm works would also involve improvements to the black and white buildings along Knifemithgate. Talks were in motion with English Heritage regarding potential support and grants that may be available to fund the restorative works.

A Project Manager post had been created and interviews for the post took place in early October, 2016. A Project Team had been established and meetings had taken place in August and September, 2016. Following a procurement exercise, interviews were due to take place in October, 2016 for contractors to carry out the refurbishment works on the MSCP. Work

had also been undertaken to start the commission process for architects for the new office space on Holywell Cross car park. Work was also being undertaken with the University of Derby to ensure the right support was given to new and innovative business in Chesterfield.

Members asked if the restoration work to the black and white buildings would only affect the frontages of the buildings. The Economic Growth Manager replied that the Victoria Centre was privately owned and the owner was making some internal changes. The work being considered as part of the Northern Gateway scheme would involve only the facades of the buildings.

Members asked if there was a start date for work to commence on the MSCP. The Economic Growth Manager answered that it was anticipated that work would begin before Christmas however it was hoped that the MSCP would remain open for the Christmas period to provide parking provision.

Members raised concerns about criticism from the public when projects took a long time to complete. The Economic Growth Manager replied that the Northern Gateway project was still on schedule however some other schemes could be reliant on the commercial economic environment which may cause delays. It was suggested that a bulletin for Members with regular updates on regeneration projects could be a useful tool.

Members asked if the creation of the office space on the Holywell Cross car park would affect the number of parking spaces. The Economic Growth Manager advised that there would be a loss of some car parking spaces on the surface car park; however, following the completion of the refurbishment of the MSCP, the overall number of spaces would increase. In addition, the security of the MSCP would be improved and provide better provision for hotel users and people using the town centre at night.

Members asked if the public realm works on Elder Way would involve the relocation of the taxi rank and also raised concerns about the noise levels from the buses for people sat outside at cafés and restaurants. The Economic Growth Manager replied that they were looking into options to create the extra pavement space that was needed to improve access into the town centre. Conversations would be held with Stagecoach and the transport link with the train station would be looked at to see what could be improved. Members felt it would be beneficial to have a linked transport network in the future.

Members thanked the Economic Growth Manager for attending the meeting and providing the report.

RESOLVED –

That the progress be noted and the future plans for the Northern Gateway scheme be supported.

27 LOCAL GOVERNMENT ACT 1972 - RE-ADMISSION OF THE PUBLIC

RESOLVED –

That the public be readmitted to the meeting.

28 LEADER AND CABINET MEMBER FOR REGENERATION - REPORT ON APPRENTICE TOWN

The Economic Growth Manager and the HR Manager attended to update Members on Government apprenticeship reforms and the progress made towards addressing the changes.

The report noted that the UK invested in less training and fell behind in productivity compared to other countries. Apprentices' career prospects had improved due to the recognition of their contribution to improve productivity which in turn had made apprentices more employable. To increase the number of apprenticeships available, the Government set out new apprenticeship standards in July, 2015 which included the setting of targets, provision of legal protection and introduction of an apprenticeship levy. The target percentage of apprenticeships per workforce was set at 2.3% of the total workforce; Chesterfield Borough Council (CBC) currently employed 1.1% of its workforce as apprentices.

Further apprenticeship reforms were announced in August 2016 when the Government published its proposals for apprenticeship funding to be introduced from May 2017. For smaller businesses, i.e. those which employ fewer than 50 employees, funding had been made available to support their intake of apprentices. The apprenticeship levy would be introduced from April 2017, employers in all sectors that had a pay bill of over £3 million each year were required to pay the levy. CBC would be subject to the apprentice levy which equated to 0.5% of the payroll bill.

Further announcements would be made in October 2016 outlining the final levels of funding and government support including English and Maths training; and in December 2016 additional information about employer guidance would be released.

The report looked at how to sustain the required intake of apprentices and how to make the best use of the apprenticeship levy. The Economic Growth Manager outlined the internal response to the government's targets which included mapping learning and development in the Employee Performance Development reviews, succession planning and actively recruiting where appropriate. There was a proposal to centralise the training budget and start working with local training providers to scope provision and explore delivery models, allowing CBC to provide support for local businesses.

As CBC would be required to pay the apprenticeship levy, there would be an impact on financial resources and growth which would affect colleges and other training providers as well. CBC would be able to access funding from the government through the digital apprenticeship service which could be used to pay for training and assessment for apprentices. The Economic Growth Manager highlighted the importance of working together with local businesses, training providers, schools and the Department for Work and Pensions to help recruit apprentices and identify suitable training provision.

Members expressed a concern that some employers were using apprenticeships as a way to avoid paying the minimum wage and asked if apprenticeships were registered and if each apprentice had a mentor. The Economic Growth Manager replied that there had to be a training contract and scheme that the apprentice and employer signed up to. Apprenticeships could be misused in some areas; however the Government was putting measures in place to protect apprenticeships. The HR Manager added that a new initiative called Trailblazers had been established. A Trailblazer was an employer led group which could develop their own standards and bring in different types of apprenticeships from diverse areas. Looking at CBC employees' learning and development and matching existing employees to higher apprenticeships would be explored as the target of recruiting 22 new apprentices a year was seen as unrealistic.

Members asked about the range of pay levels available to apprentices. The HR Manager replied that the pay levels for apprentices were

dependent on age. Current CBC employees who undertake an apprenticeship would continue to receive their normal wage. At the end of the process there would be an assessment and apprentices would receive a qualification.

Members felt that the apprenticeship reform provided great opportunities, particularly for developing current CBC employees and providing them with the chance to grow with the hope of retaining valuable members of staff. Members thanked the Economic Growth Manager and the HR Manager for attending to provide the report.

RESOLVED –

- 1) That the report be noted and the plans made to address the apprenticeship reforms be supported.
- 2) That a further report be brought to the Enterprise and Wellbeing Scrutiny Committee at a date to be confirmed on plans to use apprenticeships to develop our own employees.

29 CORPORATE WORKING GROUPS

Councillor Perkins, along with the Cabinet Member for Housing and Housing Manager, provided an update from the meetings of the Housing Revenue Account Business Plan (HRA BP) steering group.

Councillor Perkins reported that the HRA BP steering group had met twice since being established. The meetings focussed on the HRA finances, how they were managed and the implications of new legislation. Changes to the Welfare Reform Act and the introduction of the Housing and Planning Act 2016 were expected to have a big impact on HRA finances in the future. The purpose of the steering group was to find ways to fill revenue gaps in the HRA and put forward a revised business plan.

The steering group comprised of Officers and Members with Councillor T Murphy, the Cabinet Member for Housing, Chairing the meetings. The steering group also worked in conjunction with the tenants sub-group. Councillor Perkins, as the Scrutiny representative on the steering group, explained that involving Scrutiny right from the start in this way provided good opportunities for pre-decision Scrutiny.

There had been discussions in the steering group about recommendations for policy changes which included:

- Pay to stay – from April 2016 the market rent would be charged to households with an income exceeding £31k.
- Flexible tenancies – from April 2016 any transfer tenant would have a fixed term tenancy rather than a tenancy for life.
- Disposal of high value assets – the Council would be required to pay money back to the Government on vacant properties.

The recommendations had been difficult decisions to make and there was an uncertainty over what they would mean for Chesterfield. There would be a 1% reduction per year in rent for the next 4 years which equated to a loss of income amounting to £10m. Additionally there were certain types of property, largely flats, that were difficult to let resulting in a loss of rental income. The steering group had discussed the possibility of working with other local authority areas to exchange tenants where there was a need for a certain property type.

On 5 October, 2016 there would be the first in a series of workshops looking at each service area within HRA spending. The first workshop would look at repairs and maintenance which absorbed 60% of HRA costs.

The Cabinet Member for Housing added that there would also be a meeting involving senior officers that would explain the current situation of the HRA to tenants.

The Housing Manager advised that a review into repairs and maintenance had been commissioned as that was the biggest area of spend and CBC were currently spending above average on repairs costs. The workshops would be looking at the tenants' obligations, investment standards and life cycles. In addition, on 30 October, 2016 there would be a workshop with the tenants steering group. Following the outcome of the workshops, the HRA BP steering group would make recommendations back to Cabinet.

Members had concerns that there was a limited stock of smaller houses and helping tenants to move into a private tenancy could bring higher rents and uncertain rent increases for tenants. Members acknowledged that the Council was facing severe challenges and that the new policies from the Government had an adverse impact on the Council's HRA. Members thanked Councillor Perkins for the excellent report, and thanked

the Cabinet Member for Housing and the Housing Manager for attending to provide support.

RESOLVED –

- 1) That the approach taken by the Housing Revenue Account Business Plan steering group to include scrutiny and other representatives be supported.
- 2) That it be noted the difficulties being caused are as a result of government policy.
- 3) That a report be brought back to the Enterprise and Wellbeing Scrutiny Committee after the next meeting of the Housing Revenue Account Business Plan steering group.

30 CABINET MEMBER FOR TOWN CENTRE AND VISITOR ECONOMY - FUTURE USE OF THE FORMER QUEENS PARK SPORTS CENTRE

The Cabinet Member for Town Centre and Visitor Economy and the Executive Director, Michael Rich, attended to provide Members with an update on the progress made regarding the future use of the former Queens Park Sports Centre (QPSC).

The Executive Director advised that planning permission for the demolition of the former QPSC had been approved and the Council was currently out to tender for contractors to carry out the work. The demolition would take place in two stages, the removal of asbestos followed by landscaping, and contractors were being sought to either provide one of the stages or both of them.

Following the approval of planning permission, the public consultation had begun on the future use of the former QPSC. It was hoped that more than one option would be put to the public however it had been difficult to identify multiple options. The principles that the option had been based on took into account the heritage of the park, planning constraints, finances, likely use and evidence of demand.

No decisions had been made and suggestions from the public consultation would be considered. However, some options had been deemed unsuitable for the following reasons:

- Housing – not an appropriate location and strong opposition
- Ice rink – no catchment
- Car parking – already enough provision
- Food and drink – detracts from town centre
- Cultural venue – would work well but requires a subsidy/grant
- Put on the market – lose potential income
- Extend park – adds to cost and does not provide income
- Outdoor play area – not had a convincing business case

The preferred option that was put to the public in the consultation was for two 3G all weather sports pitches. The consultation included an on-line survey and questionnaire, and events had taken place at the college's fresher's fair and on the Market. There had been a good response to the consultation so far with suggested options received from the respondents that could be looked at.

The next steps involved the development of business cases followed by formal decision making and a planning process with strong project management.

The Executive Director noted potential ways scrutiny could be involved during and after the consultation period and throughout the implementation of the project.

The Cabinet Member for Town Centre and Visitor Economy noted that the preferred option of the playing pitches would be influenced by the sports that would be using them. In addition, it was important to fulfil health and wellbeing ideals and reach out to marginal groups.

Members advised that they wanted to work closely on the next stage as they felt it was important to get the next steps right and follow on from the success of the new QPSC. There was a Scrutiny Project Group due to start in January 2016 and it was requested that a dialogue be kept open in order to get a positive scrutiny review.

The Executive Director noted that there was a decision on the forward plan for mid-December on the consultation however that was the earliest date a decision could be taken and it was more likely to be moved to early in the new year. The Executive Director added that a report on the responses to the consultation could be brought to the Enterprise and Wellbeing Scrutiny Committee as soon as possible after the consultation had finished.

RESOLVED –

- 1) That a progress report on the consultation on the future of the old Queen's Park Sports Centre be brought to the meeting of the Enterprise and Wellbeing Scrutiny Committee on 6 December, 2016 and that Cllrs Catt and Sarvent be invited to the pre-agenda for that meeting on 14 November, 2016 to co-ordinate plans for the Scrutiny Project Group.

31 SCRUTINY MONITORING

The Senior Environmental Health Officer submitted an updated Scrutiny Monitoring Action Plan for the Scrutiny Review of Dog Fouling. Two items were still outstanding from the review's recommendations:

- ongoing issues with officers having the right ICT equipment, and;
- inconsistency between different officer's and what authority they had in regards to issuing penalty notices.

The Chair advised Members that the outstanding issues regarding the monitoring item on Water Rates had become increasingly complex and was still being looked into; more information would be brought to Members when it was available.

RESOLVED –

- 1) That the Scrutiny Review of Dog Fouling be signed off as complete.
- 2) That the two outstanding issues from the Monitoring Action Plan for Dog Fouling be taken up as follows:
 - a. That the unresolved ICT equipment issues be progressed through the Great Place, Great Service item on the Overview and Performance Scrutiny Forum work programme.
 - b. That the inconsistency between officers authority regarding issuing penalty notices be raised with the Health and Wellbeing Manager when he attends Enterprise and Wellbeing Scrutiny Committee in February, 2017.

- 3) That the Health and Wellbeing Manager be invited to attend the pre-agenda meeting on 14 November, 2016 and then the meeting of the Enterprise and Wellbeing Scrutiny Committee on 7 February, 2017.

32 FORWARD PLAN

The Forward Plan was considered.

RESOLVED –

That the Forward Plan be noted.

33 SCRUTINY PROJECT GROUPS

Councillor Derbyshire, Lead Member for the Scrutiny Project Group on the Play Strategy, was unable to attend the meeting; the Chair updated Members in her absence. The project group members had met with the Principal Green Space Strategy Officer and queried the criteria used when auditing play spaces. There had been a delay in progress with the Play Strategy due to a reorganisation within the service. The next meeting of the project group was at the end of October and progress would be received on information requests that the project group members had made.

The Policy and Scrutiny Officer also reminded Members that Scrutiny Committees expect all Project Group Lead Members to provide a report back to every parent committee meeting.

RESOLVED –

- 1) That a briefing note be circulated to Members of the Enterprise and Wellbeing Scrutiny Committee following the meeting of the Play Strategy Scrutiny Project Group in October, 2016 to update Members on the progress that had been made.

34 WORK PROGRAMME

The Chair noted that the Scrutiny Project Group on the former Queen's Park Sports Centre would start in January, 2017.

The Allotments Strategy item had been deferred and would be picked up with the Health and Wellbeing Manager at the pre-agenda for the next meeting.

The Chair advised on the ongoing work of the Leisure, Sport and Cultural Activities Scrutiny Project Group and reported that the group was still waiting for the closing down of the accounts for the build of new Queen's Park Sports Centre. At the Cabinet away day on 27 September, 2016, Cabinet Members had asked why the accounts had not been finalised and asked for this to be done quickly. The Chair hoped to report back to the committee in December, 2016 with an update.

RESOLVED –

- 1) That the Allotments Strategy item be discussed with the Health and Wellbeing Manager at the pre-agenda meeting on 14 November, 2016.
- 2) That an update on the Leisure, Sport and Cultural Activities Scrutiny Project Group be brought to the Enterprise and Wellbeing Scrutiny Committee meeting on 6 December, 2016.

35 MINUTES

RESOLVED –

That the Minutes be accepted as a correct record and be signed by the Chair.